“The Commission ... must stir up TROUBLE and make the body POLITIC begin to itch. It must be UNAFRAID. It must be a BLUEPRINT of an ARCHITECT. It must be RESPONSIVE to all good IDEAS. It must take the PROBLEMS, assemble the best PEOPLE and seek the ANSWERS, whatever they might be.”

~ Terry Sanford
65th Governor of North Carolina
WHO WE ARE & WHAT WE DO

The Mission of the Education Commission of the States:
To help states develop effective policy and practice for public education by providing data, research, analysis and leadership; and by facilitating collaboration, the exchange of ideas among the states and long-range strategic thinking.

We are:

- **Legislatively-established.** We are the intermediary through which states agree to work together.
- **P-20 focused.** We work to align systems that begin with the earliest learners and continue through adulthood.
- **Cross-agency focused.** From the governor to the legislature, from state agency heads to elected boards and leaders, we serve leaders. Their aligned missions drive our work.
- **Policy focused.** The best policy is built on the best knowledge or research available. The best policy can be measured with results.
- **Nonprofit.** We work hard to make every state dollar support service to states and subsequently, to optimize the education of all kids and adults. We strive to make every grant or contract dollar do the same.
- **Nonpartisan.** We take on problems, assemble the best people and seek the answers, whatever they might be.

We honor the values of the over-300 ECS Commissioners who represent their states.

**ECS Commissioners:**

- Reach across the aisle
- Seek diverse perspectives
- Support a common good
- Respect hard work and diligence.

**2010 ECS Products**
Check out our impressive collection, which includes direct links to StateNotes, Policy Briefs, Alerts, *The Progress of Education Reform*, Research Studies database, state policy databases and ECS newsletters.

The purpose of the Compact for Education

1. Establish and maintain close cooperation and understanding among executive, legislative, professional educational and lay leadership on a nationwide basis at the state and local levels
2. Provide a forum for the discussion, development, crystallization and recommendation of public policy alternatives in the field of education
3. Provide a Clearinghouse of information on matters relating to educational problems and how they are being met in different places throughout the nation, so that the executive and legislative branches of state government and of local communities may have ready access to the experience and record of the entire country, and so that both lay and professional groups in the field of education may have additional avenues for the sharing of experience and the interchange of ideas in the formation of public policy in education
4. Facilitate the improvement of state and local educational systems so that all of them will be able to meet adequate and desirable goals in a society which requires qualitative and quantitative advance in educational opportunities, methods and facilities.

The role of ECS member states and Commissioners

- Comprise The Commission
- Represent respective states
- Inform the goals and objectives and the annual agenda of the Compact for Education
- Advise the ECS president and staff
- Lead by example across the states
- Share with peers
- Provide financial support

The role of the ECS President in the Commission

- Ensure integrity in all aspects
- Set the goals, objectives and annual agenda
- Employ staff
- Ensure quality of services
- Maintain fiscal stability

The role of ECS Employees in the Commission

- Advise the president regarding the annual agenda, activities and strategies
- Conduct the work of the organization
- Provide service to the states
- Continuously monitor quality of service

Former Governor of Wyoming and former ECS Chair, Jim Geringer, leads a session at the National Forum on how graphic information can be used as a learning tool.
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*We have made it easy for you to navigate this report. Throughout this document, you will find hyperlinks in red to reports, meetings, resources and ECS Web pages.*
Dear Colleagues,

Education is the single most important building block for our economic future. In my first state of the state address, I said that:

- Education is the social bedrock for the hopes and dreams of our children and the foundation that is necessary for their future prosperity.
- No community can have sustained economic growth without a good education system.

The link between education and economic development is clear. Ask any business leader thinking of moving or relocating a business to another state and she’ll likely tell you that tax incentives and public subsidies matter less than a state’s quality of life and the excellence of its schools.

Without a strong education system, job creation and economic development cannot be sustained. I believe that great teachers and school leaders are crucial to transforming our schools. We also need parental involvement to find ways to get kids to work harder. Education must be promoted and supported as a lifetime endeavor.

The Education Commission of the States, by working with governors and educators across the country, is in a uniquely powerful position to help foster these changes. Every two years, the chairship of ECS rotates between Democratic and Republican governors. I assumed the Chair position from the very capable Governor of Minnesota, Tim Pawlenty.

ECS and I would like to thank former Governor Pawlenty for his service and dedication to the organization. As an effective state and national leader, he has been a thoughtful and articulate proponent of making sure our children have the education they need to complete in a global economy.

Sincerely,

John Hickenlooper
Governor of Colorado
2011-13 ECS Chair
Dear Friends of ECS,

Education reform in the United States has been simmering for decades. The deep recession has turned up the heat on education reform to the point it is now boiling. Most reform efforts are focused on outcomes versus inputs and the current education system is being challenged on every front and every level. There is little disagreement that a high-quality and efficient education system is a critical component to a strong economy and economic development. While the U.S. education system has been incredibly resilient to change over the past 100 years, it is generally easy to get agreement on desired outcomes: 1) increasing college graduates; 2) increasing high school graduates who are both work-ready and college-ready; and 3) aligning the education system to workforce needs.

States are approaching their reform efforts differently and the role for ECS has never been more important. The need to convene state policymakers and share policies, data and practices is critical. The structure of the ECS Compact, with key policymakers in each state being designated as ECS Commissioners, has proven to be very effective in moving policy forward at the state level. The power of teams of state policymakers continues to be an effective model, even in times of great turnover and flux.

In 2010, ECS made the commitment to bring ECS commissioners as a team from each state to the National Forum. ECS will continue this effort to ensure that each state can bring their ECS Commissioners together at the 2011 National Forum in Denver. The team participation and exchange will foster successful implementation of their state education reform efforts.

ECS will continue to facilitate the exchange of data and information that can help states develop and implement policies that improve the achievement levels of students in this country and increase our ability to compete in this global economy. The need to align our education system with the changing workforce demands will be of critical importance and will require an ongoing dialog with employers and corporate leaders. ECS will expand opportunities for state policymakers and industry leaders to exchange thoughts, needs and strategies.

Best Regards,

Roger Sampson
President, Education Commission of the States

“

The need to convene state policymakers and share policies, data and practices is critical.

”
2010 ECS EXECUTIVE COMMITTEE as of December 31, 2010

Chair, 2008-10

Tim Pawlenty
Governor
Minnesota

Barbara Clark
Assemblywoman and Member
Committee on Education
New York Assembly

Richard Rhoda
Executive Director
Tennessee Higher Education Commission

Vice Chair

Former Chair, 2006-08

Kathleen Sebelius
Secretary
U.S. Department of
Health and Human Services

Thomas Horgan
President and CEO
New Hampshire College
and University Council

Dwight Jones
Superintendent
Clark County School District
Nevada

Treasurer

Rae Ann Kelsch
Chair, Education Committee
North Dakota House of Representatives

Luther Olsen
Member
Education Committee
Wisconsin Senate
2010 ECS STANDING COMMITTEES
as of December 31, 2010

FINANCE COMMITTEE

Chair
Richard Rhoda
Executive Director
Tennessee Higher Education Commission

Vice Chair
Barbara Cegavske
Vice Chair
Human Resources and Education Committee
Nevada Senate

Con Bunde
Member, Labor and Commerce Committee
Alaska Senate

Adrienne Jones
Speaker Pro Tem
Maryland House of Delegates

Stephen Wise
Chair, Committee on Education
Pre-K-12 Appropriations
Florida Senate

NOMINATING COMMITTEE

Chair
vacant

Vice Chair
Luther Olsen
Member
Education Committee
Wisconsin Senate

John Andreason
Member
Education Committee
Idaho Senate

Rae Ann Kelsch
Chair
Education Committee
North Dakota House of Representatives

David Sokola
Chair
Education Committee
Delaware Senate

NATIONAL FORUM PLANNING COMMITTEE

Chair
Thomas Horgan
President and CEO
New Hampshire College and University Council

John Bonaiuto
Executive Director
Nebraska School Boards Association

Barbara Clark
ECS Vice Chair and Member
Committee on Education
New York Assembly

Caroline Novak
President
A+ Education Foundation

ECS President Roger Sampson speaking at the Commissioners’ Business Meeting at the 2010 National Forum.
2010 ECS ANNUAL REPORT

STEERING COMMITTEE OFFICERS

Chair
Tim Pawlenty
Governor
Minnesota

Vice Chair
Barbara Clark
Assemblywoman
New York Assembly

Treasurer
Richard Rhoda
Executive Director
Tennessee Higher Education Commission

STEERING COMMITTEE MEMBERS

ALABAMA: Vivian Figures, Senator
ALASKA: Con Bunde, Senator
AMERICAN SAMOA: Evelyn Godinet, School Principal
ARIZONA: Linda Gray, Senator
CALIFORNIA: Wilmer Amina Carter, Assembly Member
COLORADO: Dwight Jones, former Commissioner of Education
CONNECTICUT: Andrew Fleischmann, Representative
DELAWARE: David Sokola, Senator
DISTRICT OF COLUMBIA: Allen Sessoms, President, University of District of Columbia
FLORIDA: Stephen Wise, Senator
GEORGIA: Freddie Powell Sims, Senator
HAWAII: Roy Takumi, Representative
IDAHO: John Andreason, Senator
ILLINOIS: Christopher Koch, State Superintendent of Education
INDIANA: Gregory Porter, Representative
IOWA: Daryl Beall, Senator
KANSAS: Diane DeBacker, Commissioner of Education
KENTUCKY: Joseph U. Meyer, Secretary, Education and Workforce Development Cabinet
LOUISIANA: Paul Pastorek, State Superintendent of Education
MAINE: Sarah Redfield, Professor, Franklin Pierce Law Center
MARYLAND: Adrienne Jones, Delegate
MASSACHUSETTS: Mitchell Chester, Commissioner of Education
MICHIGAN: Irma Clark-Coleman, Senator
MINNESOTA: Tim Pawlenty, Governor
MISSISSIPPI: Hank Bounds, Commissioner of Higher Education
MISSOURI: Maynard Wallace, Representative
MONTANA: Denise Juneau, Superintendent of Public Instruction
NEBRASKA: John Bonaiuto, Executive Director
   Nebraska Association of School Boards
NEVADA: Barbara Cegavske, Senator
NEW HAMPSHIRE: Thomas Horgan, President and CEO, New Hampshire College and University Council
NEW JERSEY: Shirley Turner, Senator
NEW MEXICO: Rick Miera, Representative
NEW YORK: Barbara Clark, Assemblywoman
NORTH CAROLINA: Howard Lee, Executive Director
   North Carolina Education Cabinet
NORTH DAKOTA: Rae Ann Kelsch, Representative
OHIO: Deborah Delisle, Superintendent of Public Instruction
OKLAHOMA: Tony Hutchison, Vice Chancellor
   Oklahoma Regents for Higher Education
OREGON: George Pernsteiner, Chancellor, Oregon University System
 PENNSYLVANIA: James Roebuck, Representative
PUERTO RICO: Lucy Arce Ferrer, Senator
SOUTH CAROLINA: Garrison Walters, Executive Director, South Carolina Commission on Higher Education
SOUTH DAKOTA: Jack Warner, Executive Director and CEO
   South Dakota Board of Regents
TENNESSEE: Richard Rhoda, Executive Director,
   Tennessee Higher Education Commission
TEXAS: Robert Scott, Commissioner of Education
VIRGIN ISLANDS: LaVerne Terry, Commissioner of Education
VIRGINIA: Patricia Wright, Superintendent of Public Instruction
WEST VIRGINIA: Mary Poling, Delegate
WISCONSIN: Luther Olsen, Senator
WYOMING: Jim McBride, State Superintendent of Public Instruction
2010 ECS COMMISSIONERS
as of December 31, 2010

ALABAMA
Stephanie Bell, Member, Alabama State Board of Education
Vivian Figures, Chair, Senate Education Committee
Mac Gipson, State Representative
Sally Howell, Executive Director, Alabama Association of School Boards
Richard Lindsey, Chair, House Education Appropriations Committee
Caroline Novak, President, A+ Education Partnership
Bob Riley, Governor

ALASKA
Con Bunde, State Senator
Esther Cox, Chair, Alaska State Board of Education and Early Development
Carl Gatto, State Representative
Les Morse, Interim Commissioner of Education
Sean Parnell, Governor
Carl Rose, Executive Director, Association of Alaska School Boards
Karl Wing, university student

AMERICAN SAMOA
Viane Etuale, Director, Office of Catholic Education
Evelyn Godinet, Principal, Manumalo Baptist School
Togiola Tulafano, Governor

ARIZONA
Doris Goodale, Vice Chair, House Education Committee
Linda Gray, Vice Chair, Senate Education K-12 Committee
John Huppenthal, Chair, Senate Education K-12 Committee
Franklin Pratt, State Representative

ARKANSAS
Gilbert Baker, Chair, ALC Higher Education Committee
Mike Beebe, Governor
Terri Hardy, Consultant, E2E Educational Consulting
Kaneaster Hodges, member, Arkansas Higher Education Coordinating Board
Calvin Johnson, Dean, University of Arkansas at Pine Bluff
Tom Kimbrell, Commissioner of Education

CALIFORNIA
Elaine Alquist, State Senator
Wilmer Amina Carter, State Assembly Member
Jack O’Connell, Superintendent of Public Instruction
Arnold Schwarzenegger, Governor
Kent Wong, Director, UCLA Center for Labor Research and Education

COLORADO
Matt Gianneschi, Vice President, Community College of Aurora
Evie Hudak, State Senator
Beverly Ingle, President, Colorado Education Association
Dwight Jones, Former Commissioner of Education
Andrew Kerr, State Representative
Barbara O’Brien, Lieutenant Governor
Bill Ritter, Governor

CONNECTICUT
Sam Caligiuri, State Senator
Cheryl Dickinson, Professor, Southern Connecticut State University
Andrew Fleischmann, Chair, House Education Committee
Mary Ann Handley, Chair, Higher Education and Employment Advancement Committee
Adam Liegeot
Mark McQuillan, Commissioner of Education
M. Jodi Rell, Governor
Betty Sternberg, Professor, Central Connecticut State University

DELAWARE
Jennifer Davis, Vice President, University of Delaware
Lillian Lowery, Secretary of Education
Jack Markell, Governor
Chad Robinson, Legislative Assistant to the Lieutenant Governor
Teresa Schooley, Chair, House Education Committee
David Sokola, Chair, Senate Education Committee
James Wolfe, President and CEO, Delaware Chamber of Commerce

DISTRICT OF COLUMBIA
Joseph Askew, Jr., Chair, UDC Board of Trustees
Beth College, Interim Superintendent of Education
Adrian Fenty, Mayor
Vincent Gray, Chair, DC Council
Allen Sessoms, President, University of District of Columbia
Ted Trabue, President, DC Board of Education

FLORIDA
Charlie Crist, Governor
Luis Garcia, State Representative
Frances Haithcock, Chancellor, Florida Department of Education
Bill Heller, State Representative
Evelyn Lynn, Chair, Senate Higher Education Appropriations Committee
Eric Smith, Commissioner of Education
Stephen Wise, Chair, Senate Education PreK-12 Appropriations Committee

GEORGIA
Brad Bryant, State Superintendent of Schools
Erroll Davis, Chancellor, Board of Regents, University System of Georgia
Edward Lindsey, State Representative
Freddie Powell Sims, State Senator
Sonny Perdue, Governor

HAWAII
Neil Abercrombie, Governor
Ann Botticelli, Kanehameha Schools
Hans Chun
Kathryn Matayoshi, Interim Superintendent of Education
Roy Takumi, Chair, House Education Committee
Jill Tokuda, State Senator
Dale Webster

For a current list of commissioners and their titles, please see: www.ecs.org/commissioners.
IDAHO
John Andreason, State Senator
John Goedde, Chair, Senate Education Committee
David Hawk
Bob Nonini, Chair, House Education Committee
C.L. Otter, Governor

ILLINOIS
Andrea Brown, member, Illinois Board of Education
Ed Geppert, President, Illinois Federation of Teachers
Christopher Koch, State Superintendent of Education
Kevin McCarthy, State Representative
Pat Quinn, Governor

INDIANA
Mitch Daniels, Governor
Dennis Kruse, Chair, Senate Education and Career Development Committee
Gregory Porter, Chair, House Education Committee
Earline Rogers, State Senator

IOWA
Chet Culver, Governor
Daryl Beall, State Senator
Nancy Boettger, State Senator
Mary Chapman, Vice President, Des Moines Area Community College
Judy Jeffrey, former Director of Education
Roger Wendt, Chair, House Education Committee

KANSAS
Mark Parkinson, Governor
John Allison, Superintendent, Wichita Public Schools
Clay Aurand, Chair, House Education Committee
Sally Cauble, member, Kansas Board of Education
Diane DeBacker, Commissioner of Education
Christine Downey-Schmidt, Regent, Kansas Board of Regents
Jean Schodorf, Chair, Senate Education Committee

KENTUCKY
Steven Beshear, Governor
Gary Cox, President, Association of Independent Kentucky Colleges and Universities
Bonnie Freeman, former member, Kentucky Board of Education
Joseph U. Meyer, Secretary, Kentucky Education and Workforce Development Cabinet
William Phillips, Dean, University of Eastern Kentucky
Carl Rollins, Chair, House Education Committee
Kenneth Winters, Chair, Senate Education Committee

LOUISIANA
Austin Badon, Chair, House Education Committee
Andre Coudrain, Attorney, Casbe Lewis Coudrain & Sandage Law Firm
Bobby Jindal, Governor
Ben Nevers, Chair, Senate Education Committee
Paul Pastorek, State Superintendent of Education
Phyllis Taylor, Chair and President, Patrick F. Taylor Foundation
Paul Vallas, Superintendent, Louisiana Recovery School District

MAINE
Duke Albanese, Senior Policy Advisor, Great Schools Partnership
Justin Alfond, State Senator
John Baldacci, Governor
John Fitzsimmons, President, Maine Community College System
Constance Goldman, Former State Representative
Sarah Redfield, Professor, Franklin Pierce Law Center

MARYLAND
Patricia Foerster, Education Policy Advisor for Governor O’Malley
Nancy Grasmick, Superintendent of Schools
Adrienne Jones, Speaker Pro Tem, House of Delegates
Delores Kelley, State Senator
James Lyons, Secretary of Higher Education
Martin O’Malley, Governor
Martha Smith, President, Anne Arundel Community College

MASSACHUSETTS
Maura Banta, East Coast Regional Manager, IBM Corporation
Mitchell Chester, Commissioner of Education
Richard Freeland, Commissioner of Higher Education
Sherri Killins, Commissioner of Early Education and Care
Paul Reville, Secretary of Education
Jack Wilson, President, University of Massachusetts

MICHIGAN
John Austin, Vice President, Michigan Board of Education
Irma Clark-Coleman, Commissioner, Wayne County Commission
Michael Flanagan, Commissioner of Public Instruction
Jennifer Granholm, Governor
Niya Hardin, Education Policy Advisor for Governor Granholm
Wayne Kuipers, Chair, Senate Education Committee
Tim Melton, Chair, House Education Committee

MINNESOTA
Pat Garofalo, State Representative
Mindy Greiling, Chair, House K-12 Finance Division Committee
David Metzen, Director, Minnesota Office of Higher Education
Gen Olson, State Senator
Tim Pawlenty, Governor
Alice Seagren, Commissioner of Education
Charles Wiger, State Senator

MISSISSIPPI
Haley Barbour, Governor
Hank Bounds, Commissioner of Higher Education
Cecil Brown, Chair, House Education Committee
Kelvin Buck, Chair, House Universities and Colleges Committee
Tom Burnham, State Superintendent
Videt Carmichael, Chair, Senate Education Committee
Doug Davis, Chair, Senate Universities and Colleges Committee
2010 ECS COMMISSIONERS

MISSOURI
Karen Dawson
Thomas Kerber, Principal, Insurance and Benefits Group
Robert Mayer, Chair, Senate Education Committee
Jay Nixon, Governor
Maynard Wallace, Chair, House Elementary and Secondary Education Committee
Tina Zubek, School-Community Relations, Platte County R-3 School District

MONTANA
Denise Juneau, Superintendent of Public Instruction
Jane Karas, President, Flathead Community College
Sue Malek, State Representative
Linda McCulloch, Secretary of State
Brian Schweitzer, Governor
Carmen Taylor, Executive Director, National Indian School Board Association

NEBRASKA
Greg Adams, Chair, Education Committee
John Bonaiuto, Executive Director, Nebraska Association of School Boards
Roger Breed, Commissioner of Education
John Harms, State Senator
David Heineman, Governor
Rich Pahls, State Senator
Jess Wolf, President, Nebraska Education Association

NEVADA
Paul Aizley, Assemblymember
Barbara Cegavske, State Senator
Kathleen Conaboy
Marilyn Dondero Loop, Assemblymember
James Gibbons, Governor
Valerie Weber, Campus Community Relations Representative, University of Phoenix
Joyce Woodhouse, State Senator

NEW HAMPSHIRE
Virginia Barry, Commissioner of Education
Kathryn Dodge, Executive Director, New Hampshire Postsecondary Education Commission
Thomas Horgan, President and CEO, New Hampshire College and University Council
Molly Kelly, Chair, Senate Education Committee
Daphne Kenyon, member, New Hampshire Board of Education
John Lynch, Governor
Emma Rous, Chair, House Education Committee

NEW JERSEY
Christian Angello, School Administrator, Kittatinny Regional School District
Chris Christie, Governor
Susan Cole, President, Montclair State University
Patrick Diegnan, Deputy Speaker and Chair, Assembly Education Committee
Kristin Hennessy
Shirley Turner, President Pro Tem and Chair, Senate Education Committee

NEW MEXICO
Toney Anaya, Attorney, Anaya Law Firm
Gayle Dean, Executive Director, San Juan College Foundation
Viola Florez, Secretary of Higher Education
Rick Miera, Chair, House Education Committee
Sharon Morgan, President, NEA – New Mexico
Cynthia Nava, Chair, Senate Education Committee
Bill Richardson, Governor

NEW YORK
Barbara Clark, Assemblywoman
Johanna Duncan-Poitier, Vice Chancellor, State University of New York
Bethaida Gonzalez, Dean, Syracuse University
David Paterson, Governor
Toby Stavisky, Chair, Senate Higher Education Committee
David Steiner, Commissioner of Education

NORTH CAROLINA
Daniel Blue, State Senator
William Harrison, Chair, North Carolina Board of Education
Margaret Jeffus, State Representative
Robert Landry, former Superintendent, Davie County Schools
Howard Lee, Executive Director, North Carolina Education Cabinet
Marvin Lucas, Co-Chair, House Education Committee
Beverly Perdue, Governor

NORTH DAKOTA
John Hoeven, Governor
Rick Buresh, Superintendent, Fargo Public Schools
Doug Johnson, Executive Director, North Dakota Council of Educational Leaders
Rae Ann Kelsch, Chair, House Education Committee
Gary Lee, Vice Chair, Senate Education Committee
Jack Maus, Superintendent, Grafton Public Schools
Nicole Poolman, English Teacher, Century High School

OHIO
Marvenia Bosley
Gary Cates, Chair, Senate Education Committee
Deborah Delisle, Superintendent of Public Instruction
Patricia Frost-Brooks, President, Ohio Education Association
Linda Schneider
Ted Strickland, Governor
Brian Williams, Chair, House Education Committee

OKLAHOMA
Ann Coody, State Representative
Nance Diamond
John Ford, Chair, Senate Education Committee
Sandy Garrett, Superintendent of Public Instruction
Brad Henry, Governor
Tony Hutchinson, Vice Chancellor, Oklahoma Regents for Higher Education
Glen Johnson, Chancellor, Oklahoma Regents for Higher Education

OREGON
Suzanne Bonamici, State Senator
Susan Castillo, Superintendent of Public Instruction
Jeff Kruse, Vice Chair, Senate Education and General Government Committee
George Permeister, Chancellor, Oregon University System
James Sager, Assistant Superintendent, Northwest Regional Education Service District
Judy Stiegler, State Representative
Gene Whisnant, State Representative

PENNSYLVANIA
Paul Clymer, State Representative
Andrew Dinniman, State Senator
Kenneth Jarin, Attorney, Ballard, Spahr, Andrews & Ingersoll
Jeffrey Piccola, Chair, Senate Education Committee
Edward Rendell, Governor
James Roebuck, Co-Chair, House Education Committee
Ian Rosenblum, Executive Policy Specialist for Governor Rendell

PUERTO RICO
Lucy Arce Ferrer, State Senator
Luis Fortuno, Governor
Jennifer Gonzalez-Colon, Speaker of the House
Odette Pineiro Caballero, Secretary of Education

RHODE ISLAND
Terri Adelman, Executive Director, Volunteers in Providence Schools
Donald Carcieri, Governor
Peter McWalters, former Commissioner of Education
Gary Sasse, Director, Rhode Island Department of Revenue

SOUTH CAROLINA
Robert Hayes, State Senator
Larry Kobrovsky, Attorney at Law
Edward Pitts, State Representative
Mark Sanford, Governor
Willis Walling
Garrison Walters, Executive Director, South Carolina Commission on Higher Education

SOUTH DAKOTA
Dale Bertsch, Senior Policy Advisor to Governor Rounds
Cooper Garnos, Majority Whip and Chair, Senate Education Committee
Thomas Hawley, Vice President and Provost, Northern State University
Tom Oster, Secretary of Education
Mike Rounds, Governor
Jacqueline Sly, State Representative
Jack Warner, Executive Director and CEO, South Dakota Board of Regents

TENNESSEE
Gloria Bonner, Assistant to the President, Middle Tennessee State University
Phil Bredesen, Governor
Dolores Gresham, Chair, Senate Education Committee
Bruce Opie, Commissioner of Education
Richard Rhoda, Executive Director, Tennessee Higher Education Commission
William Patrick Smith, Interim Director, Tennessee Race to the Top Oversight Team
Leslie Winningham, Vice Chair, House Education Committee

TEXAS
Rob Eissler, Chair, House Public Education Committee
Geannie Morrison, Chair, House Higher Education Committee
Raymund Paredes, Commissioner of Higher Education
Rick Perry, Governor
Robert Scott, Commissioner of Education
Florence Shapiro, Chair, Senate Education Committee
Royce West, State Senator

UTAH
Gary Herbert, Governor
Howard Stephenson, State Senator

VERMONT
Angelo Dorta, President, Vermont NEA
James Douglas, Governor
Robert Starr, Chair, Senate Education Committee

VIRGIN ISLANDS
John deJongh, Governor
David Hall, President, University of the Virgin Islands
Winona Hendricks, Chair, Virgin Islands Board of Education
Wayne James, Chair, Senate Youth, Education and Culture Committee
Nereida Rivera O’Reilly, State Senator
Luis Sylvester, Education Policy Advisor to Governor deJongh
LaVerne Terry, Commissioner of Education

VIRGINIA
Antione Green
Joseph Guzman, School Board Member, Loudoun County Public Schools
R. Edward Houck, Chair, Senate Education and Health Committee
Algie Howell, Delegate
Harry Lester, President, East Virginia Medical School
Robert McDonnell, Governor
Patricia Wright, Superintendent of Public Instruction

WEST VIRGINIA
Patricia Kusimo, President and CEO, The Education Alliance
Brian Noland, Chancellor, West Virginia Higher Education Policy Commission
Steven Paine, State Superintendent of Schools
Robert Plymale, Chair, Senate Education Committee
Mary Poling, Chair, House Education Committee
Nancy Sturm, Education Development Executive, AVerMedia
Earl Ray Tomblin, Governor

WISCONSIN
Jim Doyle, Governor
Tony Evers, Superintendent of Public Instruction
John Lehman, Chair, Senate Education Committee
Demond Means, Superintendent, Mequon-Thiensville School District
Luther Olsen, State Senator
Sondy Pope-Roberts, Chair, Assembly Education Committee

WYOMING
Rollin Abernethy, Associate Provost and Professor, University of Wyoming
Dave Freudenthal, Governor
Carla Gregorio, Principal, Hebard Elementary School
Jim McBride, Superintendent of Public Instruction
Kathryn Sessions, State Senator
Mary Throne, State Representative
Kathryn Valido, President, Wyoming Education Association
Purpose and scope
To increase understanding about and commitment to PreK–3

Goals and Objectives
Raise awareness of critical PreK-3 issues, identify innovative ideas and policies, provide best practices and practical advice, and reap the rewards from readiness

Outcomes
**Raised awareness:** With funding from Pew Charitable Trusts/Pre-K Now, ECS aimed to increase understanding about and commitment to PreK-3. Key policymakers and leaders were invited to a reception and a post-conference session on PreK-3 at the ECS National Forum on August 20, 2010. The session featured Superintendent Jerry Weast, Montgomery County (Maryland) Public Schools, who again presented and led discussion at the Winter ECS Commissioners Meeting on December 9, 2010 in Las Vegas, Nevada.

- **Identified critical PreK-3 issues**
  - Key publications to enhance knowledge about early education included *The Progress of Education Reform: Chronic Early Absence* in February 2010; and *Transition and Alignment: Two Keys to Assuring Student Success in 2010*.
  - With funding from Pew Charitable Trusts/Pre-K Now, we assembled and disseminated a monthly electronic newsletter to update the field on the latest research and state PreK-3 activity.

- **Disseminated best practices, innovative ideas and policies:** To make the ECS database on state kindergarten statutes and the Early Learning section of ecs.org more accessible and informative, staff reorganized the site structure and updated resources on a broad scale.

- **Raised the level of PreK-3 knowledge internationally:** A contract with the International Step by Step Association resulted in two reports: *Action Research on Innovative ECCE Services: Transitions*; and *Overview of the Case Studies* (Tajikistan, Slovenia and Moldova).

- **Synthesized and shared policies across all 50 states:** ECS updated a database of state policies on kindergarten and synthesized those policies into a 50-state document. Both are available online.

Jerry Weast speaking at the 2010 ECS National Forum on Education Policy.

Lead Staff
Karen Schimke
kschimke@ecs.org
303-299-3646
Purpose and scope
Help state leaders access the research and information they need to make the best decisions possible — across the P-20 spectrum.

Goals and Objectives
Manage and disseminate knowledge. Monitor changes in state education policies. Identify states to watch — those early adopters and those with track records of high performance. Promote credible research as a basis for policymaking. Identify critical and emerging issues across the states. Provide answers based on the best knowledge available to state leaders and agencies.

Outcomes
- Managed and disseminated knowledge
  - Collected and managed information that undergirds ECS databases, publications and the ECS Web site. Added nearly 900 documents to the unique and highly specialized ECS library. This resource consists of 33,659 documents in digital format and nearly triple that number in hard copy. Added 843 new documents to www.ecs.org and archived 10-15% of Web site documents.
  - Produced three electronic newsletters
    - ECS e-Clips (a daily compilation of news clips across the states)
    - ECS e-Connection (a weekly compilation of key initiatives across the states, new ECS publications and other good reads)
    - Heads Up (a monthly compilation of good reads assembled for legislative education staff)
  - Launched two blogs — ECS Ed Watch covers innovative, ahead-of-the-curve state policy approaches and the best new research with significant implications for education policy. The P-20 Blog is your source for news, policy and research related to state efforts to better align early learning, K-12 and postsecondary education efforts
  - Used Twitter nearly every day to disseminate new reports being launched by ECS and others
- Identified critical and emerging issues and states to watch
  - Synthesized and analyzed state policies for dissemination. See 2010 Collection of ECS Publications for details. Topics included kindergarten entrance ages, Race to the Top, compulsory attendance, teacher tenure, professional development, Kentucky’s system of school-based family support, state charter school policies and due process for out-of-school suspensions
  - Produced issue briefs or highlights documents on teacher effectiveness and evaluation, Race to the Top, Investing in Innovation Fund (i-3), Edu-Jobs, and time and learning
• **Monitored changes in state education policies:** In 2010, we searched out, screened, summarized and entered over **1,900 state education policy enactments** into the ECS state policy-tracking database. No other organization collects and freely shares such information. This resource is updated weekly and currently totals over 33,000 records. Users can access the database **online by state or by topic** — anywhere, anytime.

• **Promoted credible research:** Sought out the most important, credible research studies and ensured they met our selection criteria
  
  o For over two dozen studies, we provided bulleted findings and recommendations, itemized the key implications for policy, and entered them into the online **ECS Research Studies Database** where they are available anywhere, anytime
  
  o Assembled reviews of recent research on practices that matter to reading and literacy in the early grades and on what impacts student success and college persistence and completion
  
  o Disseminated via electronic newsletters, mailing lists, Twitter and ecs.org
  

• **Provided answers based on the best knowledge available**
  
  o Responded within 24 hours to approximately 95% of the questions asked of ECS. In 2010, the 10 areas of greatest state interest include: 1) high school, 2) finance, 3) teaching quality, 4) school calendars and scheduling, 5) P-20, 6) governance, 7) assessment, 8) accountability, 9) school safety, and 10) Elementary and Secondary Education Act or No Child Left Behind
  
  o Helped state legislators attending the National Conference of State Legislators Winter Policy Meeting in Washington, D.C. understand the current condition of state budgets and how that is impacting K-12 spending
  
  o Helped members of the New Mexico state legislature (Joint Legislative Education Meeting) understand how the Federal “Edu-Jobs” bill would impact New Mexico. Also presented on ways to increase high school efficiency and results to attendees of New Mexico’s Workforce and Education Strategy Academy (Forgotten Middle-Skill Jobs) sponsored by the Lt. Governor’s office
  
  o Provided a national perspective on the current condition of state budgets and how it is impacting K-12 & higher education spending to state legislators from 13 western states at the Council of State Governments meeting held in Idaho; provided similar assistance to various private businesses dealing in the education technology field at the EdNet Conference in Boston, Massachusetts
  
  o Provided a national perspective on issues related to Race to the Top — for a meeting in New York hosted by Assemblywoman Barbara Clark — and on state governance for a meeting of the Interim Legislative Education Committee in Nevada
  
  o Presented to two of Alaska’s Senate committees: Education, and Community and Regional Affairs regarding legislation to amend or repeal the state exit exam
  
  o Presented in March 2010 to the Colorado Higher Education Strategic Plan “Pipeline” subcommittee on dropout prevention and improving access to PS
  
  o Provided a 50-state landscape on anti-bullying policies via a Webinar with the Legislative Education Staff Network (LESN)
Purpose and scope
Assist education leaders to promote, support and reward citizenship education as an essential component of America’s education system.

Goals and Objectives
Inform policymakers and education leaders about issues germane to service-learning and citizenship education. Produce and disseminate publications, host regional and national forums and participate in education policy discussions and events.

Outcomes
- **Produced and disseminated resources and publications that informed policymakers and leaders about issues germane to service-learning and citizenship education**
  - Conducted 50-state policy scan on citizenship education
  - Produced Citizenship Matters (bimonthly newsletter)
  - Wrote The Progress of Education Reform: Citizenship Education
  - Provided resources to leaders at their point of need by updating citizenship and service-learning issue sites on www.ecs.org
  - Developed an article on School-Community Relationships for submission to education publications
  - Developed Schools of Success Web page
  - Developed Strategies for Student Engagement: A Toolkit to Implement High Quality Service-Learning in Colorado for the Colorado Department of Education
  - Prepared an Issue Brief on the Schools of Success for NCLC Board

- **Participated in education policy discussions and events**
  - American Association of School Administrators (AASA)
  - National Youth Leadership Council (NYLC)
  - Youth Serve America (YSA)
  - ECS National Forum on Education Policy
  - Participated in judging a Colorado school’s We the People competition
  - Participated in initial meeting of Engaged Education Now campaign

- **Continued to build two major initiatives**
  - Appropriated grants to and mentored and monitored participating schools in the Schools of Success Network (SoS)
  - Provided professional development and networking for District Leaders Network (DLN)

For more information about any of NCLC’s publications, policy scans or to subscribe to Citizenship Matters, contact Ann Rautio, Assistant Researcher, 303.299.3606.

Quotes
“This was very much worth my time, please keep doing it.”
DLN member comment following the DLN meeting in Detroit.

“The presenters were well prepared and informed, knew their stuff, presented and shared well — high-quality training.”
SoS participant following the May 2010 Orientation and Training

“The hands-on activities — breaking down the information on STEM/service-learning into manageable pieces — this also provided teams the opportunity to have discussions while working through the activities.”
SoS participant commenting on the May 2010 Orientation and Training

“I should tell you — I read Citizenship Matters every issue!”
CM Reader comment
The District Leaders Network for Civic Engagement and Service-Learning (DLN) is a national network of school superintendents and school board members who are willing to advocate for and promote civic engagement and service-learning for all students. 2010 activities related to the DLN include:

- **Hosted 12 regional and national meetings** to share strategies, resources and practices for student achievement and success through service-learning
- **Built leadership in NCLC Board and District Leaders Network**
  - Networking and presentations
  - DLN meeting event planning and new member recruitment
  - Hosted DLN meeting, October 14-16, 2010 in Detroit, Michigan
  - Reviewed DLN membership applications and made recommendations to the NCLC Board regarding their approval
  - Planned and coordinated member speaker assignment and presentations for NSBA, NYLC and ASCD conferences
  - Prepared PowerPoint presentation for Association of Latin American Superintendents Conference (Randy Collins, facilitator)
  - Prepared historical narrative of DLN for presentation at DLN meeting.

The Schools of Success Network (SoS) engaged members from the District Leaders Network and their schools to serve as laboratories to examine how the elements of service-learning enhance student academic knowledge, skills and education aspirations. This year’s activities include:

- **Competitively selected nine new schools** (Learn & Serve America funded) to join the Schools of Success Network (19 schools total)
- **Conducted site visits to each school** to identify baseline compliance with the Eight Standards of High Quality Service-Learning Practice and the Five Elements of Sustainability
- **Hosted Schools of Success Service-Learning Evaluation Webinars**
- **Reviewed 2010 evaluation report** prepared by RMC Denver and addressed inconsistencies in data collection
- **Identified technical assistance needs and provided ongoing technical assistance to sites:**
  - Trouble-shooting, brainstorming and counseling via conference calls
  - Planned for on-site professional development
  - Provided and identified resources
  - Webinars.
- **Staff contacts for the Schools of Success Network or the District Leaders Network:**
  Paul Baumann, 303.299.3608 or Lisa Guilfoile, 303.299.3690.

Lead Staff
JoAnn Henderson
303-299-3636
jhenderson@ecs.org
Purpose and Scope
- Position ECS as a national leader on how states can more effectively leverage their investments in remedial education to increase college completion
- Become a key player in President Obama’s national goal for the United States to have the highest college attainment rate in the world by 2020 by kicking off a new initiative called *Boosting College Completion for a New Economy*

Goals and Objectives
- Create a network of state, postsecondary system and institutional leaders committed to improving remedial education policy and practice to increase college attainment rates in their states
- Collect and analyze state and system policies and data on developmental studies to provide a clearer picture of state and system approaches to developmental studies
- Develop model policies and practices states can adopt that are consistent with their goals and philosophy for increasing college attainment rates for developmental education students
- Partner with state leaders in a select number of states to promote innovative policies and practices in developmental education in their states
- Develop and implement a new system policy on developmental education
- Work with state legislators to increase their awareness of the economic value increasing college completion in their states

Getting Past Go

With support from the Lumina Foundation for Education, the Postsecondary Education and Workforce Development Institute worked closely with state leaders on how states can more effectively leverage their investments in remedial education to increase college completion.

*Getting Past Go (GPG) Objectives*

**Objective 1**: Create a network of state, postsecondary system and institutional leaders committed to improving remedial education policy and practice to increase college attainment rates in their states

2010 Outcomes
- Developed new and innovative online tools for tracking state policies, engaging state leaders and providing information on promising strategies using new social media technology
- Convened over 70 remedial education leaders at the Workshop on Remedial Education in Nashville, Tennessee on October 5, 2010; the leaders developed a series of key policy questions that are the foundation of the Getting Past Go 50 State Profiles
- Led participation of over 88 state, system and institutional leaders in remedial education in two online jams: *Telling the Story of Remedial Education: Using Data to Drive a State Strategy* and *The Heart of the Matter: Assessment, Placement and Delivery in Remedial Education*
- Published the Getting Past Go Rundown online newsletter that is distributed monthly to approximately 1000 developmental education leaders from throughout the country
- Created the Getting Past Go online Community of Practice at the Getting Past Go website at [http://gettingpastgo.org](http://gettingpastgo.org). The community of practice allows developmental education leaders to participate in online discussions by creating an online account. To date, more than 100 people have created online accounts
- Used the Getting Past Go Blog to showcase the work going on in states. In 2010, GPG published over 30 blog posts
- Allowed developmental education leaders to access the latest news, reports and other resources available on the Web through the creation of an online library using the social media tool Diigo; to date, the Getting Past Go Diigo site has over 300 Web resources
Objective 2: Collect and analyze state and system policies and data on developmental studies to provide a clearer picture of state and system approaches to developmental studies

2010 Outcomes
- Developed a 50-state online database of state and system policies related to assessment, placement, instructional delivery, data and accountability in remedial education
- Allowed researchers and remedial education leaders to generate their own reports on developmental education policies — the top database views had more than 500 visits by the end of 2010
- Published two briefs on state systems for collecting and reporting data on remedial education
- Published a literature review entitled *Remedial and Developmental Education Policy at a Crossroads* that outlines the role that remedial education has played in providing access and supporting success in higher education
- Conducted case studies in South Carolina, North Carolina, Oklahoma and Kentucky to examine how state and system policies on remedial education have impacted instructional delivery and student outcomes

Objective 3: Develop model policies and practices states can adopt that are consistent with their goals and philosophy for increasing college attainment rates for developmental education students

2010 Outcomes
- Published *Rebuilding the Remedial Education Bridge to College Success*. The publication featured a policy framework for how states should evaluate their state and system wide strategies to increase the college success of students
- Built a policy toolkit that includes state profiles of remedial education policies and strategies
- Developed policy pages that explore in depth the various approaches to addressing the critical policy levers for remedial education to include assessment and placement, instructional delivery, data reporting and accountability

Objective 4: Partner with state leaders in a select number of states to promote innovative policies and practices in developmental education in their states

2010 Outcomes
- Presented on remedial education policy at 11 national meetings
- Provided technical assistance to Oklahoma, Montana, Ohio, Maryland, Alaska, Illinois, Mississippi and the District of Columbia.
- Collaborated with the Florida Department of Education on a Webinar on their new Florida Postsecondary Education Readiness Test; the Webinar was attended by more than 55 people
- Participated in four media interviews and one online Webinar on remedial education policy
The Postsecondary Institute concluded its partnership with the Tennessee Board of Regents in 2010. The project was funded by the U.S. Department of Education’s Fund for the Improvement of Postsecondary Education (FIPSE).

**Tennessee Developmental Studies Redesign Objectives**

**Objective 1:** To develop and implement a new system policy on developmental education

**2010 Outcomes:**
The Tennessee Board of Regents passed the new A-100 learning support guideline in the summer of 2010 for implementation beginning in the fall of 2010.

The new guideline includes:
- Performance benchmarks that each institution must achieve
- The submission of institutional plans that must use evidence based practices to deliver remedial education
- Identification of learning competencies for math, reading and English that will be recorded on student transcripts to ensure that students do not need to be reassessed and placed back in remedial education after transferring or stopping out of college
- Diagnostic assessments that will pinpoint student deficiencies, enabling more customized instruction.

**Objective 2:** Disseminate the findings from the project to state, system and institutional leaders from within and outside of Tennessee

**2010 Outcomes**
- Hosted the Tennessee Developmental Studies Redesign Workshop on October 6, 2010 in Nashville, Tennessee that was attended by more than 150 developmental education leaders from Tennessee and around the country
- Presented the Tennessee Developmental Studies Redesign to system and institutional leaders in the Montana University System
- Participated in an interview on the Tennessee Developmental Studies Redesign for the Tennessee Higher Education Commission
- Was featured in an edition of the Center for Public Policy and Higher Education’s National CrossTalk publication

The Postsecondary Education and Workforce Development Institute was awarded a two-year grant from The Bill and Melinda Gates Foundation to work with state legislators to increase their awareness of the economic value increasing college completion in their states.

**Project Objective:** Launch the Boost College Completion for a New Economy Project

**2010 Outcomes**
- Launched the Boosting College Completion for a New Workforce Initiative at the ECS Commissioners’ Meeting in December, 2010
- Showcased promising policies and strategies for increasing completion to include remedial education, adult completion strategies, and certificate programs
- Featured national leaders on college completion and its impact on state economic development, including: Anthony Carnevale, Georgetown University Center on Education and the Workforce; Stan Jones, President, Complete College America; Travis Reindl, National Governors Association; and Brian Prescott, Western Interstate Commission on Higher Education
- Produced The Progress of Education Reform: Investing in College Completion
Purpose and scope
Provide state policymakers and education leaders with high-caliber information to advance the quality of teaching and leadership

Subject areas include, but are not limited to:

- Certification and licensure
- Compensation and diversified pay systems
- Teacher preparation, recruitment and retention
- Teacher and principal leadership
- Professional development.

Goals and Objectives
Collaborate with others to explore, create and disseminate new research, model policies and innovative practices that will lead to greater levels of student learning

Outcomes

- Raised awareness of the Common Core State Standards – contributed to Status & Implications of Common Core State Standards (July 2010, updated November 2010)
- Provided leadership and raised awareness around the concept of “Teacher Leaders”
- Produced The Progress of Education Reform: Teacher Leaders – Boosting Teacher Effectiveness and Student Achievement (December 2010)
- Completed work with the Educational Testing Service’s (ETS) Teacher Leadership Exploratory Consortium – this multi-year project resulted in draft Teacher Leader Standards being released for public comment early in 2010.
- Assisted with data, research and analysis – delivered customized TQL technical assistance, information, policies and implementation strategies for state policymakers
- Collaborated with North Dakota and Nevada on the submission of an i3 grant application for principal coaching program implementation (Spring 2010)
- Helped update course content and curriculum for the Alaska Administrator Coaching Program, in May 2010

2010 Performance Report
• **Facilitated collaboration**, the exchange of ideas among the states and long-range strategic thinking:
  
  o **The National Conference on Next Generation Assessment Systems**, March 2010  
  ECS co-sponsored this event with the Council of Great City Schools and the ETS K-12 Assessment and Performance Management Center. More than 200 participants learned about cutting-edge assessment system models and policy implications. Expert speakers included: Linda Darling-Hammond and Ray Pecheone (Stanford University); Marc Tucker (National Center on Education and the Economy); Steve Lazer (Educational Testing Service); Larry Berger (Wireless Generation); Lauren Resnick (University of Pittsburgh); Chester E. Finn (Fordham Foundation); Former Colorado Governor Roy Romer; Jon Schnur (New Leaders for New Schools); and Mitchell Chester (Massachusetts Commissioner of Education).

  o **ECS National Forum on Education Policy**, August 2010  
  ECS convened, in collaboration with and support from the National Education Association, 36 State Teachers of the Year at the 2010 ECS National Forum on Education Policy to explore more deeply teacher leadership, educational resources for practitioners and how Teachers of the Year can become more engaged in educational policy. Expert presenters included: Katherine Bassett, ETS Director of Educator Relations & Center for the Study of Teacher Assessment, and New Jersey Teacher of the Year 2000; Marguerite Izzo, Co-Director of the Malverne School District Teacher Center, member of the New York State Regents Standards Steering Committee, Adjunct Professor of Education at Adelphi University, and New York Teacher of the Year 2007; and Albert J. Browne, National Director and Vice President of Education and Technology for the Verizon Foundation. Additionally, Holly Franks Boffy, 2010 Louisiana State Teacher of the Year, participated on a panel during a plenary session on Improving Teacher Preparation and Teacher Effectiveness.

ECS would like to congratulate the 2010 State Teachers of the Year, many of whom attended the 2010 National Forum.
When asked, “What did you like best about the 2010 National Forum?” participants said:

- “The fact that you had a state superintendent from Minnesota sitting next to the teacher of the year from Iowa sitting next to a legislator from Arizona. You don’t see that anywhere else.”
- “Accessibility to experts.”
- “I am encouraged by the sincere, driven efforts that are made by the Forum participants.”

ECS facilitates collaboration, the exchange of ideas among the states and long-range strategic thinking.

THE 2010 ECS NATIONAL FORUM ON EDUCATION POLICY
Portland, Oregon :: August 18-20, 2010
Focused on ensuring strong career preparation and improved systems to retool displaced adults or assist those looking for a better job opportunity. With generous support from the AT&T Foundation, State Farm Insurance Companies and Corinthian Colleges, ECS was able to bring together state teams of ECS Commissioners and high-level policymakers from 48 states. The meeting featured keynote presentations by speakers such as Clifford Adelman, Michael Kirst, Tennessee Governor Phil Bredesen, David Conley, Linda Darling-Hammond, Frederick Hess and John Medina. Attendees had more than 30 other opportunities available for learning and sharing.

Minnesota Governor and 2008-10 ECS Chair Tim Pawlenty presented the 2010 ECS Corporate Award to AT&T. Accepting the award were Cynthia Marshall, president of AT&T North Carolina and Laura Sanford, president of the AT&T Foundation.

National Conference on Next Generation K-12 Assessment Systems
Washington, D.C. :: March 8-9, 2010
Co-hosted by ECS and the Council of Great City Schools, with support from the new Center for K-12 Assessment & Performance Management, an independent resource created by the Educational Testing Service (ETS). Brought together teams of state and urban district leaders with measurement experts and national policy leaders. Sessions centered on visions for the next generation of assessment systems, prepared by national leaders in the fields of curriculum, instruction and assessment. It also addressed the challenges and opportunities in the Race to the Top assessment program.

HealthCorp Thinkers Meeting
San Francisco, California :: May 14, 2010
Facilitated collaboration and the exchange of ideas among healthcare, wellness, education and philanthropic leaders concerning potential approaches aimed at stopping the epidemic of obesity and diabetes in students, while actively engaging students in leadership development and service-learning opportunities.

Rural Chiefs Summit
Rapid City, South Dakota :: May 24-26, 2010
Facilitated long-range strategic thinking by bringing together a dozen chief state school officers from rural states. These rural state Commissioners had sought a forum to discuss educational challenges that are unique to rural schools and students — and possible solutions and next steps in addressing those challenges. Innovative use of technology to deliver high-quality instruction was of particular interest.
ECS Commissioners Meeting
New Orleans, Louisiana :: January 6-8, 2010
The Commission focused on the critical challenge of aligning education policy and practices to economic and workforce needs:

- Effective remediation
- More graduates
- Greater college/work success.

Additionally, a special session centered specifically on the Common Core State Standards and how these new standards will be rolled out in states. Commissioners and experts discussed what states will need to consider, change or implement related to: assessments; staff development on the standards; any costs related to standards implementation; and possible curriculum re-alignment, etc.

Speakers included: The Honorable Tim Pawlenty, Governor, State of Minnesota and 2008-10 ECS Chair; The Honorable Jane Oates, Assistant Secretary, Employment and Training Administration, U.S. Department of Labor; and The Honorable Glenn A. Cummings, Deputy Assistant Secretary, Office of Vocational and Adult Education, U.S. Department of Education.

ECS Commissioners Meeting
Las Vegas, Nevada :: December 8-10, 2010
The Commission focused on boosting college completion for a new workforce:

- College completion
- Value chain that begins in preschool
- Alignment of completion to workforce development
- Importance of adolescent literacy.

Speakers included: The Honorable Brian Krolicki, Lt. Governor, Nevada; Anthony Carnevale, Georgetown University Center on Education and the Workforce; Stan Jones, Complete College America; Jerry Weast, Montgomery (MD) County Public Schools; Travis Reindl, National Governors Association; Stacia Edwards, Workforce Development Initiatives, Ohio Board of Regents; Brian Prescott and Demaree Michelau, Western Interstate Commission on Higher Education; Elizabeth Moje, University of Michigan; Joan Auchter, National Board for Professional Teaching Standards; Steve Bella, Center for State Innovation; Brian Bosworth, FutureWorks; Richard Rhoda, Tennessee Higher Education Commission; Jane Nichols, Nevada System of Higher Education; The Honorable Luther Olsen, Senator, Wisconsin; and George Pernsteiner, Oregon University System.

2010 ECS Award Winners

James Bryant Conant Award
Linda Darling-Hammond
Charles E. Ducommun Professor of Education at Stanford University
For leadership and commitment to school reform, teaching quality and educational equity

Corporate Award
AT&T
For their work on dropout prevention through AT&T Aspire, and promoting education programs that create economic opportunity in their communities

Frank Newman Award for State Innovation
State of Ohio
For innovative and promising elements included in 2009 House Bill 1

Chair’s Award
Teach For America
For their commitment to eliminating educational inequity and improving the outcomes of children in low-income neighborhoods
The Education Commission of the States would like to thank the following yearlong corporate partners for their generous contributions to ECS and the National Forum.

2010 NATIONAL FORUM SPONSOR – 2010 STATE TEACHERS OF THE YEAR
ECS would like to thank NEA for their generous contribution that made it possible for 34 of the State Teachers of the Year to attend the National Forum.

2010 NATIONAL FORUM EVENT SPONSORS
Additionally, ECS would like to thank the following corporate sponsors for their generous contributions to the 2010 ECS National Forum on Education Policy.
ASSETS

CURRENT ASSETS
Cash and cash equivalents ................................................................. $ 4,922,236
Grants and contracts receivable ......................................................... 843,847
Other accounts receivable ................................................................. 2,610
Prepaid expenses .............................................................................. 106,751

TOTAL CURRENT ASSETS ................................................................ $ 5,875,444

PROPERTY AND EQUIPMENT, at cost, less accumulated depreciation and amortization ................................................................. 221,376

OTHER ASSETS
Investments ........................................................................................... 13,450

TOTAL ASSETS ...................................................................................... $ 6,110,270

LIABILITIES

CURRENT LIABILITIES
Accounts payable .................................................................................. $ 27,843
Accrued liabilities
Vacation .................................................................................................. 86,823
Payroll and benefits .............................................................................. 95,955
Other ....................................................................................................... 126,339
Deferred revenue .................................................................................. 2,659,573

TOTAL CURRENT LIABILITIES ................................................................. 2,996,533

TOTAL LIABILITIES ................................................................................ $ 2,996,533

NET ASSETS

NET ASSETS
Invested in capital assets ..................................................................... $ 221,376
Unrestricted ......................................................................................... 2,892,361

TOTAL NET ASSETS ............................................................................... $ 3,113,737
## OPERATING REVENUES

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<tr>
<th>Revenue Source</th>
<th>Amount</th>
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<td>Grants and contracts</td>
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<tr>
<td>Foundation funding</td>
<td>$954,332</td>
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<tr>
<td>Federal funding</td>
<td>$384,789</td>
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<td>Contract funding</td>
<td>$390,898</td>
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<tr>
<td>State fees</td>
<td>$2,250,798</td>
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<td>Registration fees and corporate sponsorships</td>
<td>$415,655</td>
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<tr>
<td>Publications and subscriptions</td>
<td>$1,609</td>
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<tr>
<td>Other</td>
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<td><strong>TOTAL OPERATING REVENUES</strong></td>
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## OPERATING EXPENSES

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<td>Pre-K-16 policy studies</td>
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<td>Information clearinghouse</td>
<td>$550,089</td>
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<td>State services</td>
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<td>Executive/administration</td>
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<td><strong>TOTAL OPERATING EXPENSES</strong></td>
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**OPERATING INCOME**

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<th>Income Source</th>
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<tr>
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<td><strong>$102,862</strong></td>
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## NONOPERATING REVENUES (EXPENSES)

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<tr>
<th>Revenue/Expense</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Net realized/unrealized gain on investments</td>
<td>$79,828</td>
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<tr>
<td>Interest and dividends</td>
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<td><strong>TOTAL NONOPERATING REVENUES (EXPENSES)</strong></td>
<td><strong>$90,326</strong></td>
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**CHANGE IN NET ASSETS**

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<tr>
<th>Account Name</th>
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<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
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**NET ASSETS, BEGINNING OF PERIOD**

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**NET ASSETS, END OF PERIOD**

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<th>Amount</th>
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<tbody>
<tr>
<td>$3,113,737</td>
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</tbody>
</table>
## Foundations, Corporations & Government Agencies Supporting ECS

### New Grants – 12-Month Period

<table>
<thead>
<tr>
<th>Grantor</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Bill and Melinda Gates Foundation</td>
<td>College Completion</td>
</tr>
<tr>
<td>PEW Charitable Trust</td>
<td>Early Learning</td>
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</table>

### New Contracts – 12-Month Period

<table>
<thead>
<tr>
<th>Contractor</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>ETS – Assessment Meeting</td>
<td>Organize/Convene Conference</td>
</tr>
<tr>
<td>Consultative Group Early Childhood Learning</td>
<td>Early Learning</td>
</tr>
<tr>
<td>National Center on Time Learning</td>
<td>State Policy Trends K-12</td>
</tr>
<tr>
<td>Colorado Department of Education</td>
<td>Service-Learning Toolkit</td>
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<td>Colorado Department of Education</td>
<td>Service-Learning Trail Guide</td>
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### Continuing Grants/Contracts

<table>
<thead>
<tr>
<th>Grantor</th>
<th>Activity</th>
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</thead>
<tbody>
<tr>
<td>Academy for Education Development</td>
<td>Service-Learning and Civic Education</td>
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<tr>
<td>CNCS Learn and Serve America</td>
<td>Service-Learning</td>
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<tr>
<td>GE Foundation</td>
<td>Progress of Education Reform Plus</td>
</tr>
<tr>
<td>International Step by Step (ISSA)</td>
<td>Early Learning</td>
</tr>
<tr>
<td>KnowledgeWorks</td>
<td>Economic/Workforce Development</td>
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<tr>
<td>Lumina Foundation for Education</td>
<td>Developmental Education</td>
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<tr>
<td>State Farm Companies Foundation</td>
<td>Service-Learning Leadership</td>
</tr>
<tr>
<td>State Farm Companies Foundation</td>
<td>Service-Learning and Hispanic Students</td>
</tr>
<tr>
<td>Fund for the Improvement of Postsecondary Education (FIPSE)</td>
<td>Developmental Education</td>
</tr>
</tbody>
</table>