“The Commission ... must stir up TROUBLE and make the body POLITIC begin to itch. It must be UNAFRAID. It must take the PROBLEMS, assemble the best PEOPLE and seek the ANSWERS, whatever they might be.”

~ Terry Sanford
65th Governor of North Carolina and first chair of ECS, 1965
President’s Letter

Dear ECS Commissioners, education policymakers and friends of ECS,

Writing about the creation of the Education Commission of the States in December 1965, former North Carolina Gov. Terry Sanford said, “We must never forget that although each of us may represent a different perspective in education, we all share the belief that we live in an explosive era when a massive effort must be made to improve the education of every American.”

These words are just as true today. State leaders know they can’t improve education alone. Despite our diversity, we can share experiences and innovations across state lines to benefit every student across the country. In fact we must do so, because the explosion of the education frontier makes it almost impossible for one state to tackle the breathtaking number of education issues it faces.

ECS is your connection to best practices in education policy and to each other. We help you learn what other states are doing, understand what the best academic research says and connect you with your peers and with experts.

Here is just a snapshot of what we did for you last year:

- Our staff made more than 70 visits to 38 states for legislative hearings, conference presentations and meetings with education stakeholders. I visited more than 25 states myself.
- We added 2,140 policies — enacted laws and executive orders — to the ECS State Policy Database.
- We helped you network with 400 of your peers at our annual National Forum on Education Policy on June 25-27 in St. Louis. Gov. Brian Sandoval of Nevada, the 2013-15 ECS Chair, presided over the meeting.
- We fielded questions from more than 500 commissioners, education leaders and members of the media through our information hotline last year. Did I mention we got back to you within 24 hours if your request required more research?

And here’s something we didn’t do last year. We did not turn down a single request to provide in-person legislative testimony in a state.

While the worst of the recession is over, states are still asking tough questions about what should be funded with limited dollars and how to implement those programs and policies. You don’t have to make those decisions alone. Think of ECS as the extra staff on your team who can provide a national context for education reform. In fact, in response to your increasing needs and to keep up on the issues that are important to you, ECS created more new staff positions in 2013 than in the last five years combined.

This annual report tells our story for 2013, but we are most looking forward to 2014. Call and tell us how we can help you this year.

Jeremy Anderson
Dear Friends,

Last summer at the ECS National Forum on Education Policy, I had the honor of following in Colorado Gov. John Hickenlooper’s footsteps when I became the 45th chair of the Education Commission of the States. Throughout my many years of public service, education has been tremendously important to me. I am proud to lead a great organization like ECS for the next two years.

I have always believed we should give our children, young adults and workers the best education possible. This is not always easy and we all know hard decisions need to be made about where to spend our limited resources. In my own state of Nevada, despite the challenges of the recession, I have committed to taking the steps necessary to ensure every third-grader is reading at grade-level.

We are dedicating $50 million to English language learners, reducing class sizes in kindergarten and providing all-day kindergarten across the state. With the help of great programs like Jobs for America’s Graduates, Millennium Scholarship and Teach for America, I am extremely optimistic we are setting the stage for today’s young students to graduate ready for college and career.

I am thankful to have the resources and expertise of ECS to help me make more informed decisions. There are many organizations doing good work on education issues, but I have come to rely on ECS to provide me unbiased information and a national context for education reform. I encourage each of you to take full advantage of the resources they offer in early learning, K12, higher education and the workforce.

I think you will find an impressive array of accomplishments in this report. As you read, you might discover an ECS service that can help you develop better policies for your state. You might learn about a database or brief that can help you better understand a particular issue. With a 49-year track record of excellence, ECS is your reliable, one-stop shop for all things education.

Let’s make 2014 a great year for our kids.

Brian Sandoval
Governor, State of Nevada
2013-15 ECS Chair
What is ECS?

The Education Commission of the States was created by states, for states, in 1965. We track state policy trends, translate academic research, provide unbiased advice and create opportunities for state leaders to learn from one another.

What sets us apart:

- We don’t take sides. We’re not an advocacy organization.
- We are non-partisan. By law, our chair alternates between Democratic and Republican governors every two years. We provide a platform for meaningful dialogue wherever you stand.
- We cover the P-20 spectrum. We work with policymakers, researchers and practitioners at all levels of education, from pre-K to postsecondary and beyond.
- We cross silos in governance. ECS is the only state-focused national organization to bring together governors, state legislators, K-12 and higher education department chiefs, and other education leaders.

ECS shows you how not to recreate the wheel in education.

"The Education Commission (of the States) ... enables states to do together what they could not do near so well alone.”

North Carolina Gov. Terry Sanford, 1966

2013 ECS Products

Check out our impressive collection, which includes direct links to ECS policy analysis and research. The Progress of Education Reform, ECS Research Studies database, ECS State Policy databases and ECS newsletters.

www.ecs.org/2013ECSPubs.pdf
Commissioners were appointed to represent their state or territory.

State lawmakers, education leaders, teachers and others from all 50 states and two territories attended the 2013 ECS National Forum.

ECS is the only national organization to work with the full spectrum of state education leaders, because collaboration builds good education policy.

GOVERNORS AND STATE LEGISLATORS
CHIEF STATE SCHOOL OFFICERS
STATE BOARD MEMBERS
HIGHER EDUCATION OFFICIALS
BUSINESS LEADERS
ADMINISTRATORS AND TEACHERS

331 Commissioners were appointed to represent their state or territory.

396 State lawmakers, education leaders, teachers and others from all 50 states and two territories attended the 2013 ECS National Forum.

38 STATES VISITED BY ECS STAFF IN 2013

0 NUMBER OF TIMES WE TURNED DOWN A REQUEST TO PROVIDE IN-PERSON LEGISLATIVE TESTIMONY

The ECS website is the nation’s most extensive clearinghouse on state education policy. We track and analyze state policy to identify emerging trends and uncover innovative approaches. We provide customized technical assistance and answer your questions through our information hotline.

2,140 Policies added to the ECS STATE POLICY DATABASE

43 High-quality academic studies summarized and added to the ECS Research Studies DATABASE

461 Reports and links added to our website
ISSUES DID WE WORK ON?

ECS tackles all issues from pre-K to college and the workforce, because education is an interconnected system. Here are some findings from our most popular reports and databases released last year:

- Required instructional time in kindergarten varies significantly across states: Half-day programs range from 2 to 3½ hours per day; full-day ranges from 4 to 7 hours.
- 21 states allow students to transfer to another public school outside their district. Yet schools often are given leeway to reject transfers for “space” reasons, essentially limiting the impact of these “open enrollment” policies.
- 47 states and D.C. allow high school students to enroll in college courses; a decreasing number — 11 in 2013 — make students pay the cost.

MOST POPULAR ON WWW.ECS.ORG

MOST DOWNLOADED REPORT
How do states vary on the number of instructional days and hours in the school year?

MOST VISITED ISSUE PAGE
Closing the achievement gap

MOST POPULAR ECS DATABASE
Kindergarten entrance age: How are states different?

MOST ASKED QUESTION ON OUR INFORMATION HOTLINE:
“How does our state funding formula stack up nationally?”
**January**

*Resource* – In response to the Sandy Hook school shootings, ECS issues a resource guide to give policymakers easy access to information on school safety.

*Hotline* – ECS’ information hotline lights up as lawmakers and the media seek objective information on education issues at the start of another legislative session. ECS typically receives more than 500 information requests per year.

**February**

*Report* – The Schools of Success project, a network of 19 schools nationwide using service learning as an instructional strategy, wraps up after three years. Educators report the biggest barrier to service learning is a lack of time as other reforms compete for their attention.

*Testimony* – Mike Griffith, ECS school finance consultant, begins another year of advising and testifying as a third-party expert at state legislatures. State visits this year include Colorado, Nebraska, New York and Pennsylvania. Altogether, ECS visits 38 states in 2013.

**March**

*Meeting* – ECS and its partners – Complete College America, Education First and the Charles A. Dana Center at the University of Texas in Austin – host a thinkers’ meeting as part of the yearlong initiative, Blueprint for College Readiness. ECS assembles college readiness experts and higher education officials from selected states to identify the key components of a blueprint to improve student transitions from high school to college.

*Report* – ECS releases the most downloaded report of 2013, *Number of Instructional Days/Hours in the School Year*. While most states require at least 180 days per year, the number of hours in a day varies greatly.

**April**

*Meeting* – ECS convenes another meeting in its Blueprint project, funded by the Bill & Melinda Gates Foundation. Policymakers, K-12 and higher education leaders, and local implementers from eight states give critical feedback on a draft roadmap for college readiness.

*Report* – Education journalists repeatedly cite ECS’ *State Pre-K funding: 2012-13 School Year* brief, which reviews how much each of the 50 states is spending on preschool. While 26 states cut K-12 funding, funding for preschool programs increases by 3.5 percent.

**May**

*Meeting* – On the heels of a successful online review of 80 remedial education programs, ECS collaborates with five partners and convenes higher education experts and practitioners for the NextDev Challenge. The meeting highlights promising remedial education programs.

**June**

*Meeting* – Nearly 400 high-level policymakers and education leaders convene in St. Louis for the 2013 ECS National Forum on Education Policy. Governors, legislators and educators share ideas, listen to speakers such as U.S. Secretary of Education Arne Duncan and network with their peers.

*Report* – ECS releases a popular brief on school choice, *Open Enrollment is on the Menu—But Can You Order It?* Findings include the fact that 21 states allow students to transfer to a school outside their district, yet some schools are given leeway to reject transfers, thereby limiting the impact of these open enrollment policies.
**July**

*Presentation* – Matt Gianneschi, ECS vice president and director of the postsecondary and workforce development institute, discusses remedial education reform and college readiness at the American Youth Policy Forum in Washington, D.C.

*State visits* – ECS President Jeremy Anderson and ECS school finance expert Michael Griffith host a roundtable on school funding at the Council of State Governments’ midwest meeting.

**August**

*Consultation* – Mike Griffith, ECS school finance expert, talks revenue and state approaches to school funding over two days with members of Nebraska’s legislative education committee.

*Technical assistance* – ECS President Jeremy Anderson facilitates the official retreat of the newly expanded Rhode Island Board of Education. Vice President Matt Gianneschi also presents on aligning K-12 and postsecondary systems.

**September**

*Testimony* – Kathy Christie, ECS vice president for knowledge/information management and dissemination, is one of four experts invited to testify on the state of education policy research before the U.S. House Education and Workforce Committee.

*Presentation* – Jennifer Dounay Zinth, ECS senior policy analyst, provides the first national perspective on policies designed to support children of military personnel to the Virginia Council on the Interstate Compact on Educational Opportunity for Military Children.

**October**


*Technical assistance* – Mike Griffith, ECS school finance expert, provides intensive assistance on school funding formulas to the Illinois Education Funding Advisory Committee. By the end of the year, he offers Illinois leaders more than 14 days of assistance.

**November**

*Testimony* – ECS President Jeremy Anderson highlights best practices on how states adopt textbooks in testifying before the Tennessee Senate.

*Technical assistance* – Matt Gianneschi, ECS vice president and director of the postsecondary and workforce development institute, offers a national view of state policies on credit for prior learning at the Louisiana Board of Regents conference.

**December**

*Technical assistance* – Bruce Atchison, director of ECS’ Early Learning Institute, offers a 50-state overview on preschool policies to the business, foundation and early learning stakeholder communities in Idaho.

*Meeting* – Nearly 100 of the nation’s education decision-makers attend the 2013 ECS Winter Commissioners’ Meeting, discussing lessons learned by states in P-20 education policy.
How ECS Served You in 2013

We offered expertise and customized technical assistance on challenging issues.

Throughout its 48-year history, ECS has helped states formulate policies and practices that meet their individual needs and circumstances.

- As one of the few organizations with deep school finance expertise, ECS was called upon by Illinois, Nebraska, New York, Pennsylvania and the District of Columbia to help them restructure their school funding formulas.

- Our early learning experts worked with Colorado, Idaho, Montana, Minnesota, Nevada and numerous other states on P-3 legislation, governance, funding and other early childhood issues. For example, we helped Idaho legislators and stakeholders understand how other states fund kindergarten as they drafted a bill to pilot a universal kindergarten program.

- Our higher education team provided direct policy support — including custom reports and in-person testimony — to a variety of states, including Colorado, Illinois, Louisiana, Nevada, New Mexico, Oregon, West Virginia and Wyoming. For example, we provided all-day support on college readiness to a New Mexico joint legislative education study committee.

- ECS staff responded to more than 500 information requests from our constituents and the media on dozens of issues, ranging from the hot topics — such as changes in accountability policies — to the obscure — like yoga in schools. Responses are typically provided within 24 hours and range from a quick conversation on the latest research to a customized 50-state policy summary.

- We revitalized the ECS Distinguished Senior Fellows program to guide our work and expand our resources for states. We welcomed Christopher Cross, former U.S. assistant secretary of education; Joan Lombardi, former U.S. deputy assistant secretary and interagency liaison for early childhood development; Philip “Uri” Treisman, director of the Charles A. Dana Center at The University of Texas at Austin; and Joanne Weiss, former chief of staff to U.S. Secretary of Education Arne Duncan.

“ECS should rent an apartment in our city, because they are going to be here a lot as we design our state policy strategies.”
- Chief State School Officer
How ECS Served You in 2013

We provided a comprehensive, national perspective on state education policies.

From our 50-state legislative scans to policy briefs to more in-depth custom reports, we gave you the context for what is happening in education reform so you know where your state stands.

- Our new 50-state database on open enrollment policies was accompanied by an analysis, *Open Enrollment is on the Menu — But Can You Order It?* Twenty-one states allow students to transfer to another school district, yet concerns remain about transportation, how to inform parents about their options and the latitude districts have to define “space available.”

- *Civic Education: Legislative Updates:* This 50-state policy scan revealed that, despite the half-century decline in the role of civic education in schools, some states have recognized best practices in civics by enacting policies on citizenship education and social studies.

- In response to increased interest in early learning, we published multiple policy briefs on this issue, including *Inequalities at the Starting Line: State Kindergarten Policies* and *2013 Legislative Session – P-3 Policies.* These publications helped provide solid analysis on trends and best practices in early learning across the states.

396 state lawmakers, education leaders, teachers and others from all 50 states and two territories attended the 2013 ECS National Forum on Education Policy. Speakers included U.S. Secretary of Education Arne Duncan, Governors John Hickenlooper and Jay Nixon, and experts on the Common Core. Nevada Gov. Brian Sandoval, 2013-15 ECS Chair, presided over the event.
How ECS Served You in 2013

We helped state policymakers and education leaders learn from one another and connect with the latest thinking from experts.

The best ideas come from collaboration, networking and sharing of best practices. Through our unique meetings that bring together all the players — governors, legislators, agency officials, higher education executives, business leaders and other education leaders — we accelerated improvements in education across the country.

‑ We gathered civic education leaders from 25 states, in conjunction with the Campaign for the Civic Mission of Schools and the American Bar Association’s Division for Public Education, and provided them the rare opportunity to share their experience, learn from each other and create a plan of action for their respective states.

‑ We assembled ECS commissioners and higher education officials to develop and begin work on the first national report on state remedial placement and reporting policies.

‑ We convened our Early Learning Caucus at both the National Forum and the Winter Commissioners’ Meeting, where they outlined a plan to ensure ECS’ early learning work is relevant and useful for policymakers.

‑ We tracked what states are doing and translated academic research.

“I want to say that the information you have provided over the course of our correspondence has been extremely helpful and I have used it many times over to inform discussion around the start of [our state]’s policy work.”

~ Department of Education Staff Member
How ECS Served You in 2013

Our website provides anywhere, anytime access to the most comprehensive set of education policy resources in the nation.

We persistently stay on top of state laws and executive orders related to education. We love to scour budget omnibus bills for any mention of education. We enjoy reading academic studies and pulling out the important implications for public policy. We do this so you don’t have to.

* We added 2,140 new changes in state education policies from last year to the ECS State Education Policy Database, one of ECS’ signature products. This database, updated each week, allows users to read bill summaries, find bill links and view trends in state policy enactments by state, by topic and by year. Policies in the database cover the spectrum from early learning through postsecondary and workforce development. More than 40,000 state policies have been catalogued since the 1990s.

* We translated 43 new research studies and added them to the ECS Research Studies database. This database provides policymakers and their staff with bulleted, jargon-free summaries of findings, as well as recommendations and policy implications of high-quality academic studies. No other education policy organization in America provides this service.

* We identified policy gaps on hot topics through our 50-state databases. For example, our database on dual enrollment policies includes key policy components states might address to ensure equitable access, particularly for student populations traditionally underrepresented in college.

* We connected you to the good work of other organizations when we added 461 links to our website in 2013.

* We produced several newsletters, including our daily e-Clips, which keeps you connected to the latest in education news, and our weekly e-Connection, which features the latest academic research. We also distributed monthly newsletters on the issues of pre-K and civics education, along with a monthly newsletter for legislative education staff.
Information Clearinghouse

Main line: 303.299.3675

Co-Directors:
Kathy Christie
Vice President of Information/Knowledge Management
(303.299.3613 or kchristie@ecs.org).

Jennifer Dounay Zinth
(303.299.3689 or jdounay@ecs.org)

The ECS Information Clearinghouse is one of the nation’s most complete education policy resources. Addressing issues across the P-20 spectrum, staff track and enter policies into our publicly accessible database, synthesize state policies into a 50-state landscape, translate quality education research studies into a reader-friendly format, respond to requests for information from policymakers, citizens and the media, and surface critical and emerging issues across states. Clearinghouse staff also maintain content on the ECS website.

“Wow. I can’t thank you enough for your insight. You really got us thinking today. All of the members of my committee are considering possible bills based on your presentation.”
~ Education Committee Chair

Early Learning and P-3 Institute

Director: Bruce Atchison
(303.299.3657 or batchison@ecs.org)

The Early Learning Institute works to increase policymakers’ understanding of early childhood education issues, identify and share innovative ideas and policies, and disseminate best practices backed by solid research and data. In collaboration with the Early Learning Caucus, staff updated ECS’ kindergarten database, increased the number of publications focused on early learning, provided technical assistance to states and gave presentations on P-3 at ECS and other convenings.

“One of the best decisions I made while working on my pre-K bill was to call the Education Commission of the States for help. They took the time and made sure they understood what I was asking for, and supplied me with that information, as well as additional information I didn’t even know I needed, and all in incredibly fast time. People knew we were serious when ECS came to town!”
~ State Representative
National Center for Learning and Civic Engagement (NCLCE)

Director: Paul Baumann, Ph.D.
(303.299.3608 or pbaumann@ecs.org)

The National Center for Learning and Civic Engagement helps policymakers and education leaders improve civic learning and engagement opportunities for all students. Under the direction of an expert board, staff disseminate current research, best practices and policy development tools that support the revitalization of the civic mission of schools.

Postsecondary Education and Workforce Development Institute

Director: Matt Gianneschi, Ph.D.
(303.299.3615 or mgianneschi@ecs.org)

The Postsecondary Education and Workforce Development Institute supports state policymakers and department staff in identifying promising practices and informing implementation efforts on issues such as college and career readiness, remedial reform, financial aid, finance, and transfer and articulation. Staff are routinely called upon to comment or testify on new policy initiatives, provide information about national policy trends and state innovations, and develop recommendations about strategies states might consider.

“The staff is clearly committed to the work. I like working with people who have enthusiasm for civic engagement.”

~ Former Chief State School Officer

“Thank you for joining us today and clarifying the history of this policy. The information you provided settled some anxiety we had. I think we just needed to be reminded of how we got to this point in the implementation of this policy.”

~ Chair of Postsecondary Coordinating Board
### ALABAMA
- **Stephanie Bell**, Member, Alabama State Board of Education
- **Robert Bentley**, Governor
- **Dick Brewbaker**, Chair, Senate Education Committee
- **Sally Howell**, Executive Director, Alabama Association of School Boards
- **Richard Lindsey**, State Representative
- **Neal Morrison**, Commissioner, Department of Senior Services
- **Caroline Novak**, President, A+ Education Partnership

### ALASKA
- **Lynn Gattis**, Chair, House Education Committee
- **Mike Hanley**, Commissioner of Education
- **Jim Merriner**, Chair, Board of Education and Early Development
- **Nancy Norman**, Teacher
- **Deena Paramo**, Superintendent, Matanuska Susitna Borough School District
- **Seana Parnell**, Governor
- **Gary Stevens**, Chair, Senate Education Committee

### AMERICAN SAMOA
- **Viane Etuale**, Director, Office of Catholic Education
- **Jacinta Galea‘i**, former Director, Department of Education
- **Evelyn Godinet**, Principal, Manumalo Baptist School
- **Lolo Mataalasi Moliga**, Governor
- **Vaeta Siu‘umololi Moliga**, Chair, House Education Committee
- **Reverend Tafaelimala Muasau**, President, Kanana Fou Theological Seminary
- **Faumuina Tagisialiali‘i**, Chair, Senate Education Committee

### ARIZONA
- **Chester Crandell**, Vice Chair, Senate Education Committee
- **Doris Goodale**, Chair, House Education Committee
- **Franklin Pratt**, State Representative
- **Kimberly Yee**, Chair, Senate Education Committee

### ARKANSAS
- **Mike Beebe**, Governor
- **Terri Hardy**, President, TNH Consulting
- **Kaneaster Hodges**, Member, Arkansas Higher Education Coordinating Board
- **Calvin Johnson**, former Dean of Education, University of Arkansas at Pine Bluff
- **Johnny Key**, Chair, Senate Education Committee
- **Tom Kimbrell**, Commissioner, Arkansas Department of Education
- **Tommy Wren**, State Representative

### CALIFORNIA
- **Mary Block**, Chair, Senate Budget Subcommittee on Education
- **Jerry Brown**, Governor
- **Jack O’Connell**, former State Superintendent of Education
- **Shirley Weber**, Assemblymember
- **Kent Wong**, Director, Center for Labor Research and Education, UCLA

### COLORADO
- **David Archer**, Deputy Director of Legislative Affairs, Office of the Governor
- **Joe Garcia**, Lieutenant Governor and Executive Director, Colorado Department of Higher Education
- **Robert Hammond**, Commissioner of Education
- **Millie Hamner**, Chair, House Education Committee
- **John Hickenlooper**, Governor (Immediate Past ECS Chair)
- **Nancy Todd**, Chair, Senate Transportation Committee

### CONNECTICUT
- **Beth Bye**, Chair, Senate Higher Education and Employment Advancement Committee
- **Cheryl Dickinson**, Professor, Southern Connecticut State University
- **Andrew Fleischmann**, House Chair, Education Committee
- **Adam Liegeot**, Press Secretary, Senate Republicans
- **Dannel Malloy**, Governor
- **Mark McQuillan**, former Commissioner of Education
- **Betty Sternberg**, Professor, Central Connecticut State University

### DELAWARE
- **Jack Markell**, Governor
- **Mark Murphy**, Secretary of Education
- **Lindsay O’Mara**, Education Policy Advisor, Office of the Governor
- **Daniel Rich**, Provost, University of Delaware
- **Darryl Scott**, Chair, House Education Committee
- **David Sokola**, Chair, Senate Education Committee
- **Joan Verplanck**, Former President, Delaware State Chamber of Commerce

### DISTRICT OF COLUMBIA
- **David Catania**, Chair, Education Committee, D.C. Council
- **Elaine Crider**, Chair, Univ. of the District of Columbia Board of Trustees
- **Emily Durso**, Interim State Superintendent of Education
- **Vincent Gray**, Mayor
- **James Lyons**, Internn President, University of the District of Columbia
- **Phil Mendelson**, Chair, Council of the District of Columbia
- **Laura Slover**, President, District of Columbia Board of Education

### FLORIDA
- **Janet Adkins**, Chair, House K-12 Subcommittee
- **Michael Bileca**, Chair, House Choice and Innovation Subcommittee
- **Frances Haithcock**, former Commissioner of Education
- **Janet Adkins**, Chair, Senate Education Committee
- **Rick Scott**, Governor
- **Eric Smith**, former Commissioner of Education

### GEORGIA
- **John Barge**, State Superintendent of Schools
- **Nathan Deal**, Governor
- **John Foster**, Owner, Habersham Broadcasting Co.
- **Hank Huckaby**, Chancellor, University System of Georgia
- **Edward Lindsey**, State Representative
- **William S. Schofield**, Superintendent, Hall County School District
- **Freddie Powell Sims**, State Senator

### HAWAII
- **Neil Abercrombie**, Governor
- **Joan Husted**, Governor’s Education Policy Advisor
- **Kathryn Matayoshi**, Superintendent of Education
- **J.N. Musto**, Executive Director, University of Hawaii Professional Assembly
- **Alan Oshima**, Executive Vice President, Hawaii Electric Industries
- **Roy Takami**, Chair, House Education Committee (ECS Vice Chair)
- **Jill Tokuda**, Majority Whip and Chair, Senate Education Committee

### IDAHO
- **John Andreason**, former State Senator
- **John Goedde**, Chair, Senate Education Committee
- **David Hawk**, Geologist
- **C.L. Otter**, Governor

Steering Committee members are in red
2013 ECS Commissioners

ILLINOIS
Harry Berman, Executive Director, Illinois Board of Higher Education
Andrea Brown, Board Member, Illinois State Board of Education
Ed Geppert, former President, Illinois Federation of Teachers
Naomi Jakobsson, Chair, House Higher Education Committee
Christopher Koch, State Superintendent of Education
Kimberly Lightford, Vice Chair, Senate Education Committee
Pat Quinn, Governor

Dennis Kruse, Chair, Senate Education and Career Development Committee
Mike Pence, Governor
Earlene Rogers, State Senator

IOWA
Daryl Beall, State Senator
Nancy Boettger, State Senator
Terry Branstad, Governor
Brad Buck, Director, Iowa Department of Education
Linda Fandel, Special Assistant for Education, Office of the Governor
Ron Jorgensen, Chair, House Education Committee
Cindy Winckler, State Representative

KANSAS
Steve Abrams, Chair, Senate Education Committee
Sam Brownback, Governor
Sally Cauble, Board Member, Kansas State Board of Education
Diane DeBacker, Commissioner of Education
Frank Henderson, President, Kansas Association of School Boards
Kasha Kelley, Chair, House Education Committee
Robba Moran, Regent, Kansas Board of Regents

KENTUCKY
Steven Beshear, Governor
Gary Cox, President, Association of Independent Kentucky Colleges and Universities
Derrick Graham, Chair, House Education Committee
Blake Haselton, Interim Dean of Education and Human Development, University of Louisville
Verna Lowe, Dean of Education, Eastern Kentucky University
Joseph U. Meyer, former Secretary of Education and Workforce Development
Mike Wilson, Chair, Senate Education Committee

LOUISIANA
Conrad Appel, Chair, Senate Education Committee
Steve Carter, Chair, House Education Committee
Andre Coudrain, Member, University of Louisiana Board of Supervisors
Bobby Jindal, Governor
Phyllis Taylor, Chair and President, Patrick F. Taylor Foundation
Paul Vallas, former Superintendent, Louisiana Recovery School District
John White, State Superintendent of Education

MAINE
Duke Albanese, Senior Policy Advisor, Great Schools Partnership
John Fitzsimmons, President, Maine Community College System
Brian Langley, State Senator
Paul LePage, Governor

MARYLAND
Kathleen Hetherington, President, Howard Community College
Danette Howard, Secretary of Higher Education
Adrienne Jones, House Speaker Pro Tem
Delores Kelley, State Senator
Lillian Lowery, State Superintendent of Schools
Martin O’Malley, Governor
John Ratliff, Director of Policy, Office of the Governor

MASSACHUSETTS
Maura Banta, Chair, Board of Elementary and Secondary Education
Mitchell Chester, Commissioner of Education
Richard Freeland, Commissioner of Higher Education
Paul Reville, former Secretary of Education
Paul Toner, President, Massachusetts Teacher Association
Thomas Weber, Commissioner of Early Education and Care
Jack Wilson, President Emeritus, University of Massachusetts

MICHIGAN
Nancy Danhof, Executive Director, Todd Martin Development Fund
Kellie Dean, President/CEO, Dean Transportation Headquarters
Michael Flanagan, Superintendent of Public Instruction
Lisa Lyons, Chair, House Education Committee
Phil Pavlov, Chair, Senate Education Committee
Rick Snyder, Governor
Greg Tedder, Assistant Deputy Chief of Staff, Office of the Governor

MINNESOTA
Brenda Cassellius, Commissioner of Education
Jim Davnie, State Representative
Mark Dayton, Governor
Carlos Mariani, Chair, House Education Policy Committee
Lawrence Pogemiller, Director, Office of Higher Education
Patricia Torres Ray, Chair, Senate Education Committee
Charles Wiger, Chair, Senate Finance E-12 Division

MISSISSIPPI
Hank Bounds, Commissioner of Higher Education
Phil Bryant, Governor
Nolan Mettetal, Chair, House Universities and Colleges Committee
John Moore, Chair, House Education Committee
John Polk, Chair, Senate Universities and Colleges Committee
Gray Tollison, Chair, Senate Education Committee
Carey Wright, Superintendent of Education

MISSOURI
Steve Cookson, Chair, House Elementary and Secondary Education Committee
Patrick Gaddell, Attorney at Law
Joel Jennings, Assistant Professor, Saint Louis University
Thomas Kerber, Principal, Insurance & Benefits Group, LLC
Jay Nixon, Governor
David Pearce, Chair, Senate Education Committee

MONTANA
Steve Bullock, Governor
Elly Driggers, Kindergarten Teacher, Central Elementary School
Denise Juneau, Superintendent of Public Instruction
Carmen Taylor, Executive Director, National Indian School Board
Mike Thiel, Math Teacher, Flathead High School
NEBRASKA
Bill Avery, State Senator
John Bonaiuto, Government Relations Consultant
Roger Breed, former Commissioner of Education
Nancy Fulton, President, Nebraska State Education Association
John Harms, State Senator
David Heineman, Governor
Kate Sullivan, Chair, Senate Education Committee

NEVADA
Paul Aizley, Assemblymember
Barbara Cegavske, State Senator
Carolyn Edwards, President, Clark County School Board of Trustees
Daniel Klaich, Chancellor, Nevada System of Higher Education
Marilyn Dondero Loop, Vice Chair, Assembly Education Committee
Brian Sandoval, Governor (ECS Chair)
Joyce Woodhouse, Chair, Senate Education Committee

NEW HAMPSHIRE
Virginia Barry, Commissioner of Education
Kathryn Dodge, Principal, Dodge Advisory Group
Maggie Hassan, Governor
Thomas Horgan, President & CEO, New Hampshire College and University Council
Daphne Kenyon, Principal, D.A. Kenyon & Associates
Mel Myler, State Representative
Nancy Stiles, Chair, Senate Health, Education and Human Services Committee

NEW JERSEY
Christian Angelillo, School Administrator, Kittatinny Regional High School
Randy Beverly
Chris Christie, Governor
Susan Cole, President, Montclair State University
Patrick Diegnan, Chair, Assembly Education Committee
Kristin Hennessy, Teacher, Brielle Elementary School
Shirley Turner, Vice Chair, Senate Education Committee

NEW MEXICO
Gayle Dean, Executive Director, San Juan College Foundation
Viola Florez, Professor and Endowed Chair, University of New Mexico
Susana Martinez, Governor
Sharon Morgan, President, NEA - New Mexico
John Sapien, Chair, Senate Education Committee
Mimi Stewart, Chair, House Education Committee

NEW YORK
Barbara Clark, Assemblywoman and Deputy Majority Whip
Andrew Cuomo, Governor
Johanna Duncan-Poitier, Sr. Vice Chancellor for Community Colleges, State University of New York
John Flanagan, Chair, Senate Education Committee
Bethaida Gonzalez, Dean, Syracuse University
John B. King, Jr., Commissioner of Education

NORTH CAROLINA
Mark Edwards, Superintendent, Mooresville Graded School District
Craig Horn, Co-Chair, House Appropriations Subcommittee on Education
Robert Landry, Retired Superintendent
Donald Martin, Professor, High Point University
Pat McCrory, Governor
Lucy Roberts, Governor’s Education Policy Advisor
Dan SOURCE, Co-Chair, Senate Education and Higher Education Committee

NORTH DAKOTA
Aimee Copas, Executive Director, North Dakota Council of Educational Leaders
Jack Dalrymple, Governor
Rae Ann Kelsch, former State Representative and President, RA Kelsch Consulting
Jack Maus, Superintendent, Grafton Public Schools
Mike Nathe, Chair, House Education Committee
Nicole Poolman, English Teacher, Century High School; State Senator
Donald Schable, Vice Chair, Senate Education Committee

OHIO
Marvenia Bosley, Retired District Deputy Superintendent
Deborah Delisle, former State Superintendent
Patricia Frost-Brooks, President, Ohio Education Association
John Kasich, Governor
Linda Schneider
Gerald Stebelton, Chair, House Education Committee

OKLAHOMA
Janet Barresi, State Superintendent of Public Instruction
Ann Coody, Chair, House Common Education Committee
Mary Fallin, Governor
John Ford, Chair, Senate Education Committee
Glen Johnson, Chancellor, Oklahoma State Regents for Higher Education
Robert Sommers, Secretary of Education and Workforce Development
Kathleen Wilcoxson, former State Senator

OREGON
Lee Beyer, Chair, Senate Committee On Business, Transportation and Economic Development
Ben Cannon, Executive Director, Oregon Higher Education Coordinating Commission
Rudolph Crew, former Chief Education Officer
Michael Dembrow, Co-Chair, House Education Subcommittee On Higher Education
Mark Johnson, State Representative
Jeff Kruse, State Senator
George Perlstine, former Chancellor, Oregon University System

Pennsylvania
Elizabeth Bolden, Policy Director, Pennsylvania Department of Education
Paul Clymer, Chair, House Education Committee
Tom Corbett, Governor
Andrew Dinniman, Minority Chair, Senate Education Committee
Mike Folmer, Chair, Senate Education Committee
Amy Morton, Executive Deputy Secretary, Pennsylvania Department of Education
James Roebuck, Democratic Chair, House Education Committee
2013 ECS Commissioners

PUERTO RICO
Alejandro Garcia Padilla, Governor
Jennifer Gonzalez-Colon, Speaker of the House
Rafael Roma Melendez, Secretary of Education
Angel Rosa Rodriguez, Chair, Gov't Affairs, Gov't Efficiency and Economic Innovation Committee

RHODE ISLAND
Terri Adelman, Executive Director, Volunteers in Providence Schools
Lincoln Chafee, Governor
Peter McWalters, former Commissioner of Education

SOUTH CAROLINA
Nikki Haley, Governor
Robert Hayes, State Senator
Larry Kobrovsky, Attorney at Law
Willis Walling
Garrison Walters, Executive Director, South Carolina Education Foundation

SOUTH DAKOTA
Dennis Daugaard, Governor
Rick Melmer, Senior Advisor, Mid-Central Organization Cooperative
Melody Schopp, Secretary of Education (ECS Treasurer)
Jacqueline Sly, Chair, House Education Committee
Bill Van Gerpen, Senator
Tony Venhuizen, State Director of Policy and Communications, Office of the Governor
Jack Warner, Executive Director and CEO, South Dakota Board of Regents

TENNESSEE
Harry Brooks, Chair, House Education Committee
Dolores Gresham, Chair, Senate Education Committee
Tomeka Hart, Vice President of African-American Partnerships, Teach for America
Bill Haslam, Governor
Claude Pressnell, President, Tennessee Independent Colleges and Universities Association
Lana Seivers, Dean of Education, Middle Tennessee State University
Patrick Smith, Consultant

TEXAS
Daniel Branch, Chair, House Higher Education Committee
Rob Eissler, former State Representative
Raymund Paredes, Commissioner of Higher Education
Rick Perry, Governor
Florence Shapiro, former State Senator
Royce West, Chair, Senate Jurisprudence Committee
Michael Williams, Commissioner of Education

UTAH
Francis Gibson, Chair, House Education Committee
Gary Herbert, Governor
Christine Kearl, Education Deputy, Office of the Governor
Aaron Osmond, State Senator
Howard Stephenson, Senate Chair, Senate Public Education Appropriations Subcommittee

VERMONT
Peter Shumlin, Governor
Robert Starr, State Senator

VIRGIN ISLANDS
Donald “Ducks” Cole, Chair, Committee on Education and Workforce Development
John deJongh, Governor
Angeli Ferdschneider, Education Policy Advisor, Office of the Governor
Donna Frett-Gregory, Acting Commissioner, Department of Education
David Hall, President, University of the Virgin Islands
Nereida Rivera O'Reilly, State Senator
Oswin Sewer, Sr., Chair, Virgin Islands Board of Education

VIRGINIA
Artur Davis, former U.S. Representative
Antione Green, Chair, Southside Community and Housing Development
Patricia Harvey, Retired University Administrator
Algie Howell, Delegate
Stephen Martin, Chair, Senate Education and Health Committee
Terry McAuliffe, Governor
Patricia Wright, Superintendent of Public Instruction

WEST VIRGINIA
Patricia Kusimo, Consultant
Steven Paine, Senior Advisor, Partnership for 21st Century Skills
David Perry, Vice Chair, House Education Committee
Robert Plymale, Chair, Senate Education Committee
Nancy Sturm, Principal Consultant, The Sextant Group
Earl Ray Tomblin, Governor

WISCONSIN
Tony Evers, Superintendent of Public Instruction
Tracie Hapfel, Teacher, La Cras School District
Steve Kestell, Chair, Assembly Education Committee
Demond Means, Superintendent, Mequon-Thiensville School District
Luther Olsen, Chair, Senate Education Committee
John Reinemann, Executive Secretary, Wisconsin Higher Educational Aids Board

Scott Walker, Governor

WYOMING
Rollin Abernethy, Professor Emeritus, University of Wyoming
James Anderson, State Senator
Hank Bailey, Trustee, Laramie County School District
Gregg Blikre, State Representative
Matt Mead, Governor
Rachel Rubino, Special Education Case Manager, Albany County School District
Kathryn Valido, Past President, Wyoming Education Association

This list is as of Dec. 31, 2013.
For a current list of commissioners and their titles, please see:
www.ecs.org/commissioners.
2013-14 Corporate Partners

Platinum
General Electric, USA Funds

Gold
Amplify • AT&T • Corinthian Colleges • Farmers Insurance • Pearson
State Farm Foundation • Verizon Foundation

Silver
Burns McDonnell • College Board • Gilmore Bell • MetaMetrics
Measured Progress • Peabody Energy • Renaissance Learning

Partners in Education
Ewing Marion Kauffman Foundation
Maxine Clark and Robert Fox Trust Fund

2013 Grants and Contracts

New Grants and Contracts
State Farm Companies
GE Foundation
Walton Family Foundation
Walton Family Foundation
The Bill and Melinda Gates Foundation
Lumina Foundation

Activity/Project
Every Student a Citizen
Progress of Education Reform/Research studies
Open enrollment
School accountability report cards
College readiness
State higher education policy

Continuing Grants and Contracts
Pew Charitable Trusts
The Bill and Melinda Gates Foundation
Lumina Foundation

Activity/Project
Pre-kindergarten to third grade
College readiness
Developmental/Remedial education
## Financial Report Summary

**ECS Statement of Financial Position for year ending Dec. 31, 2013**

### INCOME STATEMENT

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>UNRESTRICTED GRANTS/CONTRACTS</td>
<td>$1,193,536</td>
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<tr>
<td>SPONSORSHIP FUNDING/REGISTRATION</td>
<td>$727,200</td>
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<tr>
<td>STATE FEES</td>
<td>$2,086,077</td>
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<tr>
<td>INTEREST &amp; DIVIDENDS</td>
<td>$3,252</td>
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<tr>
<td>GAIN/LOSS - INVESTMENTS</td>
<td>$44,088</td>
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<tr>
<td>OTHER</td>
<td>$5,386</td>
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<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td><strong>$4,059,539</strong></td>
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<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>SALARIES &amp; BENEFITS</td>
<td>$1,918,076</td>
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<tr>
<td>OTHER OPERATING EXPENSES</td>
<td>$1,753,575</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$3,671,651</strong></td>
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### BALANCE SHEET

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>CURRENT ASSETS</td>
<td>$4,658,136</td>
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<tr>
<td>PROPERTY, PLANT &amp; EQUIPMENT</td>
<td>$152,538</td>
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<tr>
<td>INVESTMENTS</td>
<td>$2,126,733</td>
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<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$6,937,407</strong></td>
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<table>
<thead>
<tr>
<th>LIABILITIES</th>
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<tbody>
<tr>
<td>CURRENT LIABILITIES</td>
<td>$135,149</td>
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<tr>
<td>ACCRUALS</td>
<td>$217,271</td>
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<tr>
<td>DEFERRED REVENUE</td>
<td>$1,883,235</td>
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<tr>
<td>OTHER</td>
<td>$88,850</td>
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<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$2,324,505</strong></td>
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</table>

<table>
<thead>
<tr>
<th>NET ASSETS</th>
<th>Amount</th>
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<tbody>
<tr>
<td>INVESTED IN CAPITAL ASSETS</td>
<td>$152,538</td>
</tr>
<tr>
<td>UNRESTRICTED</td>
<td>$4,460,634</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$4,612,902</strong></td>
</tr>
</tbody>
</table>
Gene Wilhoit, former longtime executive director of the Council of Chief State School Officers, received the 2013 James Bryant Conant Award.


Forty-two of the 2013 State Teachers of the Year participated at the National Forum.

Gene Wilhoit, former longtime executive director of the Council of Chief State School Officers, received the 2013 James Bryant Conant Award.
Gov. Brian Sandoval presented the 2013 ECS Corporate Award to Scholastic. Margery Mayer, president of Scholastic Education, accepted the award.

Gov. John Hickenlooper honored Get Smart Schools with the 2013 ECS Chair’s Award. Former Colorado Lt. Gov. Barbara O’Brien, president of Get Smart Schools, and Jane Shirley, vice president, accepted the award.

Gov. Brian Sandoval presented the 2013 ECS Corporate Award to Scholastic. Margery Mayer, president of Scholastic Education, accepted the award.