

Discussion Points

1. The Governor's FY 2012 recommended budget for the Division of State Library includes \$8 million in State Aid appropriations. Of that amount, \$3.7 million is for per capita library aid, which is the same amount as the FY 2011 adjusted appropriation. The State Library, however, requested that the level of funding be restored to the FY 2010 adjusted appropriation amount of \$7.2 million. The "state library aid law" at N.J.S.18A:74-1 et seq. established a per capita formula to determine State aid to each municipality or county that supports library services through municipal or county taxes. Per capita aid provides financial assistance to approximately 300 libraries to ensure the libraries are funded at a level to meet certain minimum standards, including requirements in hours of operation, number of staff, and materials.

The recommended FY 2012 budget does not include State Aid funding for emergency aid and incentive grants in FY 2012, and these programs did not receive any funding in FY 2011. The State Library, however, requested \$5 million in funding for emergency aid and incentive grants in FY 2012.

- **Question:** Please describe the impact the flat-funded FY 2012 recommended appropriation for per capita library aid will have on the ability of libraries to provide "minimum" standards. If per capita library aid had been fully funded pursuant to the formula established under law, how much would the appropriation have been in FY 2011, and how much would it be for FY 2012? Please provide a spreadsheet summary on the per capita aid distributed to each of the public libraries in FY 2011 and estimate the distribution of aid to each library in FY 2012. Please also include the percent of each library's annual budget the aid represents in each year.

Flat funding for Per Capita aid in FY 2012, when coupled with state funding cuts to municipalities last year that have translated into reduced library budgets this year, will mean that libraries will continue to reduce hours and staffing levels, cut back on services to the public, and close branch locations. More than 133 libraries have sustained budget cuts so far, and many more are expected. Twelve branches have closed to date including all four branches in Trenton, both branches in Bayonne and two branch locations in Newark. In addition, the equivalent of 427 full time staff equivalents (FTE) has been lost at 133 libraries in both urban locations such as Newark, Trenton and Jersey City, and suburban locations such as Burlington County, Washington Borough and Cape May County, as well as many others.

At the same time that funding is decreasing, demand for services has been increasing statewide. New Jersey residents visited our libraries 51.2 million times last year, an increase of 14% over the prior year; checked out 64 million items, an increase of 7% over the prior year; and used public internet computers 11 million times. Per Capita funds are the only state funds to libraries, to be spent by the local libraries wherever funds are needed most. In general, Per Capita aid funds are used by public libraries to purchase library materials (50%), support staff salaries and benefits (33%) and for other library operating expenses (17%). Flat funding of the Per Capita aid program will make it extremely difficult for many libraries to meet minimum standards based on library law, which include minimum staffing levels, well-trained staff, night and weekend hours and quality materials. This will hinder libraries' ability to help New Jersey's unemployed, small business owners, students and the general public.

Based on the formula set forth in N.J.S.A 18A:74-3, \$9,580,783 would have been required to fully fund the Per Capita aid program in FY 2011. In FY 2012, the amount required for full

Discussion Points (Cont'd)

funding is \$9,588,592. The attached spreadsheet shows the Per Capita funding each library received in FY 2011 as well as the percentage of each library's annual operating expenses that Per Capita aid represents in FY 2011 and an estimate for FY2012. Assuming Per Capita aid receives flat funding in FY 2012, the distribution to each library will be similar in FY 2012 to the FY 2011 allocation.

- **Question:** Please discuss why the State Library requested such a significant increase in funding for emergency aid and incentive grants. How will the lack of FY 2012 emergency aid and incentive grants funding impact the Division's ability to effectively support local libraries, especially when considered in conjunction with the flat-funding of per capita aid? If per capita aid funding was restored to the FY 2010 level of \$7.2 million, would the State library still require \$5 million in emergency aid and incentive grants?

The State Library requested \$5 million in Emergency Aid and Incentive Grants to assist those libraries that have been hardest hit by local budget reductions. Overall, the most significant library cuts occurred in areas of the state with the highest unemployment. For example, eight libraries in communities with an unemployment rate greater than 11% in 2010 including Milford, Newark, Woodbury and Dover, sustained declines greater than 12%. Libraries have not had the time to transition to lower annual budgets without taking extreme measures such as branch closings, layoffs and furloughs. Five libraries serving populations with unemployment rates ranging from 11% to 19% in 2010 have closed branches; three of these, Trenton, Camden and Bayonne, closed all branches leaving only one library to serve populations ranging from 62,000 to 85,000. In addition, 77 libraries throughout the state have eliminated 253 full time staff positions with benefits.

Emergency and Incentive Aid would be given to those libraries meeting certain criteria to ease the transition to lower annual budgets. Restoration of Per Capita aid to \$7.2 million would lessen the need for this funding; however since the Per Capita aid calculation is based upon local funding levels, those libraries hardest hit would still not gain back as much as libraries that receive higher levels of local funding. Lack of funding of Emergency Aid and Incentive Grants in FY 2012 will mean that libraries in areas with the highest levels of unemployment will continue to reduce hours, lay off staff, and be unavailable to assist residents in the neediest communities in our state.

2. According to the Governor's proposed budget on p. D-280, "it is expected that due to redistricting after the 2010 Census, the State may have more than 200 new voting districts, each of which will require four board workers on election days." On April 3, 2011, the Legislative Redistricting Commission approved a plan to redraw the State's 40 legislative districts.

- **Question:** In light of the Legislative Redistricting Commission's adopted plan to redraw the State's 40 legislative districts, is it still anticipated that there will be 200 new voting districts? If so, in what counties and municipalities will the new voting districts be located? What are the anticipated costs of training and compensating four board workers at each of the 200 new voting district locations?

Discussion Points (Cont'd)

3. The New Jersey Public Records Preservation Account (allocated within the Department of Treasury) receives the revenue generated by a \$5 increase imposed pursuant to section 38 of P.L.2003, c.117 (C.22A:4-4.1) in recording fees charged by county clerks and registers. These revenues, which are divided between the State and local and county governments, are dedicated to the storage and preservation of public records, with 60 percent earmarked for the Division of Archives and Records Management (DARM) and 40 percent dedicated to counties and municipalities.

For FY 2012, the Governor's budget projects total New Jersey Public Records Preservation collections of \$30.7 million. Proposed budget language (p.D-332) provides that none of this revenue will be appropriated for grants to counties and municipalities, and will instead be available to the General Fund as State revenue. The proposed budget language is identical to a budget language provision in FY 2011. According to statute, 40 percent of this revenue source is to be allocated to local governments for records preservation purposes. In prior fiscal years, that 40 percent amount, less \$1.3 million annually appropriated for DARM's microfilm unit, was used by DARM to provide grants through two programs aimed at helping municipalities and counties develop and build infrastructure to support strategic and emergency records management, preservation and storage: the Public Archives and Records Infrastructure Support (PARIS) program, and the Records Disaster Triage (Records DIRECT) program.

- **Question:** Please provide an update on the PARIS and Records DIRECT grant programs. How will the lack of FY 2012 funding, especially when coupled with the lack of funding in FY 2011, impact the ability of counties and municipalities to manage, store, and preserve records?

4. The Motion Picture and Television Development Commission promotes New Jersey as an ideal location for various film and television projects. According to the Secretary of State, since January of 2011, 67 projects have been scheduled to be filmed in New Jersey. However, p.D-329 of the Governor's proposed budget indicates that 860 projects will be filmed in the State in FY 2011, and that an additional 860 projects are estimated to be filmed in FY 2012. In FY 2011, the Governor suspended the New Jersey Film and Digital Media Tax Credit Program, which provided a corporation business tax credit for certain film production and digital media expenses.

- **Question:** Please discuss how the suspension of the New Jersey Film and Digital Media Tax Credit Program has affected the ability of the Motion Picture and Television Development Commission to promote the film and television industry within the State. Please explain how the target figure of 860 projects in FY 2012 was derived. With only 67 of an estimated 860 projects having been filmed as of April 2011, is the commission on target to reach its FY 2011 goal?

5. The Business Action Center, which according to the Executive is designed to provide a one-stop shop for business by combining all economic development activities under one roof, combines the Office of Smart Growth from the Department of Community Affairs, the Office of Economic Growth from the Department of Treasury, and the Division of Business Assistance, Marketing and International Trade from the Economic Development Authority (EDA).

Discussion Points (Cont'd)

Employees of the EDA are not considered State employees and are thus not covered by the provisions of Title 11A, Civil Service, of the New Jersey Statutes. However, the personnel data concerning positions filled by program class on p.D-330 of the Governor's proposed budget indicates that the Business Action Center will increase from 11 positions in FY 2011 to an estimated 53 positions in FY 2012.

- **Question:** Please discuss why there is such a significant increase in funded positions for the Business Action Center (BAC) for FY 2012. How will the increase in personnel impact the current BAC workforce? Does the BAC anticipate replacing current employees with new hires? For each of the agencies moved to the Economic Development Authority's Division of Business Assistance, Marketing and International Trade under P.L.2008, c.27, how many positions transferred to the division pursuant to that law were counted as positions in State employment immediately prior to the transfer of those positions to the BAC? How many of the positions for those agencies which were not counted as positions in State employment became positions in State employment following the transfer? Please discuss the costs incurred by the State for providing civil service protections and compensation for positions which became State employment positions following the transfer to the BAC.

CODE	MUNICIPALITY/COUNTY	% FY12 PCSA		
		FY11 PCSA	% FY11 PCSA TO 2009 Expenses	TO 2010 Expenses
101	ABSECON CITY	\$3,624	1.84%	1.63%
201	ALLENDALE BORO	\$3,179	0.50%	0.51%
1304	ASBURY PARK CITY	\$8,034	1.34%	1.37%
102	ATLANTIC CITY	\$15,381	0.37%	0.36%
100	ATLANTIC COUNTY	\$68,828	0.84%	0.79%
1305	ATLANTIC HIGHLANDS BORO	\$533	0.49%	NA*
501	AVALON BORO	\$1,017	0.04%	0.04%
1306	AVON-BY-THE-SEA BORO	\$852	0.28%	0.33%
901	BAYONNE CITY	\$23,477	1.20%	1.41%
1504	BEACH HAVEN BORO	\$243	0.15%	0.15%
1801	BEDMINSTER TWP & FAR HILLS	\$4,266	0.39%	0.37%
701	BELLEVILLE TOWN	\$17,049	1.31%	1.52%
2103	BELVIDERE TOWN	\$1,315	1.09%	1.07%
203	BERGENFIELD BORO	\$12,455	0.79%	0.79%
2001	BERKELEY HEIGHTS TWP	\$6,362	0.54%	0.56%
405	BERLIN BORO	\$262	0.32%	0.36%
1802	BERNARDS TWP	\$9,329	0.43%	0.39%
1803	BERNARDSVILLE BORO	\$3,485	0.35%	0.35%
702	BLOOMFIELD TOWN	\$22,627	1.32%	1.40%
1601	BLOOMINGDALE BORO	\$3,611	1.15%	1.05%
204	BOGOTA BORO	\$3,914	1.22%	1.33%
1401	BOONTON TOWN	\$4,032	1.07%	1.12%
1308	BRADLEY BEACH BORO	\$1,365	0.58%	0.50%
601	BRIDGETON CITY	\$11,056	3.67%	3.49%
1309	BRIELLE BORO	\$822	0.44%	0.43%
305	BURLINGTON CITY	\$865	0.56%	0.61%
300	BURLINGTON COUNTY	\$126,828	1.14%	1.06%
1403	BUTLER BORO	\$3,521	0.85%	1.00%
703	CALDWELL BORO	\$3,599	0.72%	0.80%
408	CAMDEN CITY	\$45,500	3.15%	3.51%
400	CAMDEN COUNTY	\$114,208	1.33%	1.35%
500	CAPE MAY COUNTY	\$32,194	0.48%	0.46%
205	CARLSTADT BORO	\$2,808	0.34%	0.35%
1201	CARTERET BORO	\$7,862	0.90%	0.89%
704	CEDAR GROVE TWP	\$5,837	0.75%	0.68%
1404	CHATHAM BORO & TWP	\$8,801	0.54%	0.51%
409	CHERRY HILL TWP	\$33,200	0.96%	0.95%
1406	CHESTER BORO & TWP	\$4,232	0.61%	0.64%
2002	CLARK TWP	\$6,927	0.72%	0.74%
206	CLIFFSIDE PARK BORO	\$8,734	0.82%	0.96%
1602	CLIFTON CITY	\$37,332	0.95%	0.97%
207	CLOSTER BORO	\$3,978	0.51%	0.50%
412	COLLINGSWOOD BORO	\$6,798	1.28%	1.31%
1202	CRANBURY TWP	\$1,531	0.27%	0.27%
2003	CRANFORD TWP	\$10,714	0.72%	0.71%
208	CRESSKILL BORO	\$3,676	0.47%	0.47%

CODE	MUNICIPALITY/COUNTY	% FY11 PCSA TO		% FY12 PCSA
		FY11 PCSA	2009 Expenses	TO 2010
600	CUMBERLAND COUNTY	\$19,189	1.28%	1.50%
309	DELANCO TWP	\$334	0.53%	0.53%
209	DEMAREST BORO	\$1,379	0.50%	0.45%
1408	DENVILLE TWP	\$7,509	0.87%	0.86%
802	DEPTFORD TWP	\$12,700	1.60%	1.62%
1409	DOVER TOWN	\$8,631	1.50%	1.64%
210	DUMONT BORO	\$8,306	1.04%	1.00%
1203	DUNELLEN BORO	\$3,238	1.01%	0.98%
1204	EAST BRUNSWICK TWP	\$22,187	0.52%	0.56%
1410	EAST HANOVER TWP	\$5,406	0.57%	0.51%
705	EAST ORANGE CITY	\$39,760	0.93%	0.94%
211	EAST RUTHERFORD BORO	\$2,482	0.47%	0.45%
212	EDGEWATER BORO	\$2,914	0.38%	0.37%
1205	EDISON TWP	\$46,355	0.79%	0.80%
2004	ELIZABETH CITY	\$57,213	1.52%	1.36%
213	ELMWOOD PARK BORO	\$7,184	1.22%	1.14%
214	EMERSON BORO	\$3,415	0.94%	1.06%
215	ENGLEWOOD CITY	\$12,434	0.48%	0.49%
217	FAIR LAWN BORO	\$15,013	0.59%	0.65%
707	FAIRFIELD TWP	\$3,352	0.54%	0.46%
218	FAIRVIEW BORO	\$6,290	1.32%	1.51%
2005	FANWOOD BORO	\$3,404	0.69%	0.68%
1009	FLEMINGTON BORO	\$2,392	0.84%	0.81%
315	FLORENCE TWP	\$1,086	0.90%	0.86%
1411	FLORHAM PARK BORO	\$3,362	0.44%	0.43%
219	FORT LEE BORO	\$16,827	0.71%	0.78%
220	FRANKLIN LAKES BORO	\$4,946	0.31%	0.29%
805	FRANKLIN TWP	\$7,339	1.59%	1.75%
1808	FRANKLIN TWP	\$19,324	0.73%	0.77%
1316	FREEHOLD BORO	\$4,167	1.07%	1.20%
221	GARFIELD CITY	\$14,134	1.47%	1.46%
2006	GARWOOD BORO	\$1,971	1.24%	1.15%
413	GIBBSBORO BORO	\$177	0.67%	0.76%
708	GLEN RIDGE BORO	\$3,450	0.49%	0.55%
222	GLEN ROCK BORO	\$5,479	0.53%	0.55%
414	GLOUCESTER CITY	\$6,539	0.98%	0.95%
800	GLOUCESTER COUNTY	\$39,267	0.77%	0.85%
223	HACKENSACK CITY	\$20,251	0.75%	0.73%
2108	HACKETTSTOWN TOWN	\$4,937	1.25%	1.18%
418	HADDON HEIGHTS BORO	\$3,581	1.09%	0.98%
417	HADDONFIELD BORO	\$5,533	0.51%	0.54%
1103	HAMILTON TWP	\$41,336	1.42%	1.31%
1412	HANOVER TWP	\$2,448	0.51%	0.53%
1413	HARDING TOWNSHIP	\$604	0.68%	0.42%
224	HARRINGTON PARK BORO	\$2,249	0.59%	0.55%
225	HASBROUCK HEIGHTS BORO	\$5,534	0.65%	0.65%
226	HAWORTH BORO	\$1,609	0.51%	0.48%

CODE	MUNICIPALITY/COUNTY	% FY11 PCSA TO		% FY12 PCSA
		FY11 PCSA	2009 Expenses	TO 2010
1604	HAWTHORNE BORO	\$8,645	0.76%	0.67%
1207	HIGHLAND PARK BORO	\$7,971	0.91%	0.91%
227	HILLSDALE BORO	\$4,787	0.65%	0.64%
2007	HILLSIDE TWP	\$10,320	1.19%	1.26%
905	HOBOKEN CITY	\$14,645	0.63%	0.57%
228	HO-HO-KUS BORO	\$1,927	0.60%	0.61%
1015	HOLLAND TWP	\$227	0.33%	0.32%
1105	HOPEWELL BORO	\$966	0.77%	0.80%
1000	HUNTERDON COUNTY	\$41,938	0.62%	0.63%
709	IRVINGTON TOWN	\$34,562	2.06%	2.19%
1208	JAMESBURG BORO	\$2,859	1.54%	1.71%
1414	JEFFERSON TWP	\$9,356	1.05%	0.97%
906	JERSEY CITY	\$113,913	1.27%	1.30%
907	KEARNY TOWN	\$19,225	1.45%	1.49%
2008	KENILWORTH BORO	\$3,642	0.62%	0.58%
1324	KEYPORT BORO	\$3,591	1.77%	1.64%
1415	KINNELON BORO	\$4,444	0.52%	0.52%
1017	LAMBERTVILLE CITY	\$1,835	0.67%	0.71%
229	LEONIA BORO	\$5,076	0.55%	0.62%
1416	LINCOLN PARK BORO	\$5,187	1.00%	0.97%
2009	LINDEN CITY	\$18,694	0.97%	0.96%
114	LINWOOD CITY	\$3,403	0.90%	0.81%
1605	LITTLE FALLS TWP	\$5,151	0.90%	0.87%
230	LITTLE FERRY BORO	\$5,125	1.13%	1.14%
1325	LITTLE SILVER BORO	\$1,146	0.42%	0.43%
710	LIVINGSTON TWP	\$12,998	0.42%	0.43%
231	LODI BOROUGH	\$11,375	1.04%	1.16%
1327	LONG BRANCH CITY	\$11,897	0.76%	0.70%
1430	LONG HILL TWP	\$4,165	0.65%	0.63%
232	LYNDHURST TWP	\$9,198	0.89%	0.89%
1417	MADISON BORO	\$7,844	0.52%	0.52%
233	MAHWAH TWP	\$11,418	0.59%	0.57%
1329	MANASQUAN BORO	\$518	0.35%	0.30%
1811	MANVILLE BORO	\$4,908	1.06%	1.14%
711	MAPLEWOOD TWP	\$11,326	0.62%	0.66%
116	MARGATE CITY	\$3,110	0.25%	0.25%
1301	MATAWAN & ABERDEEN TWP	\$12,510	1.13%	1.12%
234	MAYWOOD BORO	\$4,519	0.86%	0.90%
1418	MENDHAM BORO	\$1,451	0.55%	0.54%
1419	MENDHAM TWP	\$512	0.20%	0.21%
1100	MERCER COUNTY	\$67,994	0.52%	0.50%
1209	METUCHEN BORO	\$6,093	0.78%	0.73%
1210	MIDDLESEX BORO	\$6,509	1.09%	1.21%
1332	MIDDLETOWN TWP	\$31,474	0.76%	0.77%
235	MIDLAND PARK BORO	\$3,297	0.70%	0.69%
1020	MILFORD BORO	\$567	1.09%	1.22%
712	MILLBURN TWP	\$9,379	0.30%	0.32%

CODE	MUNICIPALITY/COUNTY	% FY11 PCSA TO		% FY12 PCSA
		FY11 PCSA	2009 Expenses	TO 2010
				Expenses
1211	MILLTOWN BORO	\$2,657	0.79%	0.67%
610	MILLVILLE CITY	\$12,740	1.75%	1.71%
1334	MONMOUTH BEACH BORO	\$161	0.19%	0.21%
1300	MONMOUTH COUNTY	\$74,306	0.57%	0.54%
811	MONROE TWP	\$13,746	2.24%	1.98%
1212	MONROE TWP	\$13,286	0.41%	0.41%
713	MONTCLAIR TOWN	\$22,195	0.57%	0.63%
236	MONTVALE BORO	\$3,338	0.44%	0.43%
1421	MONTVILLE TWP	\$9,889	0.63%	NA*
322	MOORESTOWN TWP	\$9,024	0.51%	0.58%
1423	MORRIS PLAINS BORO	\$994	0.74%	0.72%
1422	MORRIS TWP & MORRISTOWN	\$19,143	0.60%	0.63%
1426	MOUNT ARLINGTON BORO	\$2,213	0.75%	0.70%
324	MOUNT LAUREL TWP	\$19,086	0.82%	1.00%
1427	MOUNT OLIVE TWP	\$11,480	0.80%	0.87%
1425	MOUNTAIN LAKES BORO	\$1,212	0.50%	0.50%
2010	MOUNTAINSIDE BORO	\$3,133	0.45%	0.46%
1335	NEPTUNE TWP	\$13,140	0.78%	0.82%
1213	NEW BRUNSWICK CITY	\$23,049	1.27%	1.32%
238	NEW MILFORD BORO	\$7,782	0.81%	0.84%
2011	NEW PROVIDENCE BORO	\$5,650	0.65%	0.62%
714	NEWARK CITY	\$155,766	1.03%	1.14%
813	NEWFIELD BORO	\$130	0.40%	0.39%
239	NORTH ARLINGTON BORO	\$7,204	1.42%	1.34%
908	NORTH BERGEN TWP	\$22,053	1.67%	1.44%
1214	NORTH BRUNSWICK TWP	\$13,775	0.80%	0.76%
1606	NORTH HALEDON BORO	\$3,758	0.83%	0.75%
118	NORTHFIELD CITY	\$3,666	1.15%	1.12%
240	NORTHVALE BORO	\$1,693	0.48%	0.45%
241	NORWOOD BORO	\$2,729	0.53%	0.52%
716	NUTLEY TOWN	\$12,984	0.92%	0.88%
242	OAKLAND BORO	\$4,732	0.59%	0.50%
508	OCEAN CITY	\$7,297	0.27%	0.30%
1500	OCEAN COUNTY	\$193,466	0.52%	0.51%
1215	OLD BRIDGE TWP	\$28,688	1.06%	1.01%
243	OLD TAPPAN BORO	\$2,601	0.54%	0.41%
244	ORADELL BORO	\$3,819	0.59%	0.66%
717	ORANGE CITY	\$15,597	1.74%	1.76%
245	PALISADES PARK BORO	\$8,102	0.86%	0.89%
246	PARAMUS BORO	\$12,213	0.36%	0.38%
247	PARK RIDGE BORO	\$4,132	0.63%	0.63%
1429	PARSIPPANY-TROY HILLS TWP	\$24,034	0.69%	0.74%
1607	PASSAIC CITY	\$32,202	2.07%	1.89%
1608	PATERSON CITY	\$70,810	2.14%	2.03%
814	PAULSBORO BORO	\$2,338	1.61%	1.66%
1108	PENNINGTON BORO	\$1,023	0.54%	0.51%
427	PENNSAUKEN TWP	\$16,958	1.54%	1.56%

CODE	MUNICIPALITY/COUNTY	% FY11 PCSA TO		% FY12 PCSA
		FY11 PCSA	2009 Expenses	TO 2010
1709	PENNSVILLE TWP	\$2,504	0.97%	1.35%
1431	PEQUANNOCK TWP	\$6,590	0.67%	0.67%
1216	PERTH AMBOY CITY	\$11,223	1.05%	1.02%
2119	PHILLIPSBURG TOWN	\$7,197	0.62%	0.60%
1217	PISCATAWAY TWP	\$23,955	0.85%	0.93%
815	PITMAN BORO	\$4,428	1.27%	1.25%
2012	PLAINFIELD CITY	\$27,235	1.22%	1.69%
1218	PLAINSBORO TWP	\$9,593	0.65%	0.57%
1609	POMPTON LAKES BORO	\$5,049	1.07%	0.97%
1109	PRINCETON BORO & TWP	\$14,345	0.31%	0.32%
2013	RAHWAY CITY	\$12,575	0.78%	0.75%
248	RAMSEY BORO	\$6,810	0.57%	0.58%
1432	RANDOLPH TWP	\$11,791	0.86%	0.80%
1816	RARITAN BORO	\$3,008	1.17%	1.02%
1339	RED BANK BORO	\$5,620	0.73%	0.70%
249	RIDGEFIELD BORO	\$5,139	0.72%	0.68%
250	RIDGEFIELD PARK VILLAGE	\$6,109	0.85%	0.88%
251	RIDGEWOOD VILLAGE	\$11,833	0.44%	0.44%
1611	RINGWOOD BORO	\$5,882	0.82%	0.85%
252	RIVER EDGE BORO	\$5,194	0.68%	0.77%
253	RIVER VALE TWP	\$4,484	0.55%	0.53%
1433	RIVERDALE BORO	\$1,185	0.40%	0.39%
254	ROCHELLE PARK TWP	\$1,049	0.42%	NA*
1434	ROCKAWAY BORO	\$3,072	0.98%	0.96%
1435	ROCKAWAY TWP	\$10,881	0.79%	0.74%
718	ROSELAND BORO	\$2,514	0.36%	0.39%
2014	ROSELLE BORO	\$10,095	1.17%	1.25%
2015	ROSELLE PARK BORO	\$6,302	1.03%	1.15%
1436	ROXBURY TWP	\$11,333	0.88%	0.85%
1341	RUMSON BORO	\$162	0.13%	0.14%
256	RUTHERFORD BORO	\$8,594	0.56%	0.63%
257	SADDLE BROOK TWP	\$6,242	0.82%	0.87%
1713	SALEM CITY	\$2,779	1.83%	1.81%
1219	SAYREVILLE BORO	\$19,160	1.22%	1.11%
2016	SCOTCH PLAINS TWP	\$10,787	0.75%	0.74%
909	SECAUCUS TOWN	\$7,560	0.41%	0.38%
1800	SOMERSET COUNTY	\$78,209	0.52%	0.53%
1818	SOMERVILLE BORO	\$5,895	0.84%	0.93%
1220	SOUTH AMBOY CITY	\$3,004	0.81%	0.86%
1221	SOUTH BRUNSWICK TWP	\$17,906	0.63%	0.60%
719	SOUTH ORANGE VILLAGE TWP	\$8,050	0.73%	0.69%
1222	SOUTH PLAINFIELD BORO	\$10,349	1.01%	0.91%
1223	SOUTH RIVER BORO	\$7,271	1.04%	0.99%
1918	SPARTA TWP	\$8,579	0.70%	0.74%
1224	SPOTSWOOD BORO	\$3,739	1.28%	1.25%
2017	SPRINGFIELD TWP	\$6,847	0.66%	0.64%
2018	SUMMIT CITY	\$10,027	0.39%	0.40%

CODE	MUNICIPALITY/COUNTY	FY11 PCSA	% FY12 PCSA	
			% FY11 PCSA TO 2009 Expenses	TO 2010 Expenses
1900	SUSSEX COUNTY	\$47,849	0.94%	0.97%
260	TEANECK TWP	\$18,630	0.68%	0.67%
261	TENAFLY BORO	\$6,551	0.46%	0.44%
1349	TINTON FALLS BORO	\$624	0.37%	0.37%
1612	TOTOWA BORO	\$4,694	0.73%	0.68%
1111	TRENTON CITY	\$48,631	1.55%	1.59%
2019	UNION TWP	\$25,817	0.96%	1.01%
263	UPPER SADDLE RIVER BORO	\$3,673	0.34%	0.35%
720	VERONA BORO	\$6,422	0.66%	0.65%
614	VINELAND CITY	\$26,702	1.41%	1.42%
264	WALDWICK BORO	\$4,566	0.67%	0.68%
265	WALLINGTON BORO	\$5,496	1.33%	1.45%
1613	WANAQUE BORO	\$4,872	1.15%	0.94%
2100	WARREN COUNTY	\$36,958	0.89%	0.86%
2121	WASHINGTON BORO	\$3,185	1.18%	1.41%
266	WASHINGTON TWP	\$4,241	0.61%	0.63%
818	WASHINGTON TWP	\$22,357	1.63%	1.74%
1438	WASHINGTON TWP	\$8,348	0.77%	0.76%
435	WATERFORD TWP	\$4,980	1.39%	1.38%
1614	WAYNE TWP	\$25,657	0.64%	0.67%
721	WEST CALDWELL BORO	\$5,330	0.42%	0.44%
820	WEST DEPTFORD TWP	\$9,191	0.88%	0.87%
1615	WEST MILFORD TWP	\$12,532	1.28%	1.10%
912	WEST NEW YORK TOWN	\$10,859	1.15%	1.15%
722	WEST ORANGE TOWN	\$21,327	0.70%	0.79%
1616	WEST PATERSON BORO	\$5,214	0.99%	0.94%
2020	WESTFIELD TOWN	\$14,067	0.54%	0.53%
821	WESTVILLE BORO	\$2,135	1.80%	1.70%
267	WESTWOOD BORO	\$5,219	0.66%	0.64%
1439	WHARTON BORO	\$2,989	1.14%	1.13%
338	WILLINGBORO TWP	\$18,796	1.29%	1.24%
1225	WOODBRIIDGE TWP	\$46,126	0.66%	0.68%
822	WOODBURY CITY	\$5,869	2.04%	2.05%
269	WOOD-RIDGE BORO	\$3,627	0.81%	0.91%
270	WYCKOFF TWP	\$7,834	0.76%	0.76%

* 2010 Operating Expenses not available.