Commission Meeting
of
NEW JERSEY COMMISSION ON
CAPITAL BUDGETING AND PLANNING

LOCATION: Committee Room 11
State House Annex
Trenton, New Jersey

DATE: November 18, 2011
10:00 a.m.

MEMBERS OF COMMISSION PRESENT:

B. Carol Molnar, Chair
Anthony F. Annese, Vice Chair
Robert Romano
Beth Schermerhorn
Paul Stridick

ALSO PRESENT:

Thomas J. Solecki
Executive Director

Osomo Thomas
Senate Majority
Commission Aide

Rosemary Pramuk
Senate Republican
Jerry Traino
Assembly Republican
Commission Aides

Meeting Recorded and Transcribed by
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rs: 1-22
B. CAROL MOLNAR (Chair): I’d like to call the meeting to order.

In accordance with the Open Public Meetings Law, the Commission has provided adequate notice of this meeting by giving written notice of the time, date, and location. The notice of the meeting has been filed at least 48 hours in advance by mail and/or fax to the Trenton Times and the Star-Ledger, and filed with the Secretary of State.

We’ll now take a roll call.

MR. SOLECKI (Executive Director): Senator Paul Sarlo. (no response)

MR. THOMAS (Commission Aide): Here. (referring to himself)

MR. SOLECKI: We have Mr. Osomo Thomas as the designee for Paul Sarlo today.

Senator Steven Oroho.


MR. SOLECKI: Thank you.

Assemblywoman Nellie Pou. (no response)

Assemblyman Joseph Malone.

MR. TRAINO (Commission Aide): Jerry Traino for Assemblyman Malone.

MR. SOLECKI: Deputy State Treasurer Robert Romano.

DEPUTY TREASURER ROMANO: Here.

MR. SOLECKI: Community Affairs, Paul Stridick.

MR. STRIDICK: Here.
MR. SOLECKI: Assistant State Treasurer Steven Petrecca. (no response)

From the Governor’s Office, Beth Schermerhorn.

MS. SCHERMERHORN: Here.

MR. SOLECKI: Public Member Joanne Cimiluca. (no response)

Public Member Mr. Anthony Annese.

MR. ANNESE: Here.

MR. SOLECKI: Public Member Ms. Carol Molnar.

MS. MOLNAR: Here.

MR. SOLECKI: Madam Chair, we have eight members present. We have a quorum.

MS. MOLNAR: Thank you.

The next item is the approval of the minutes of our October 28, 2011 meeting.

Do I hear a motion to approve?

MR. ANNESE: So moved.

MS. MOLNAR: Second?

MR. STRIDICK: Second.

MS. MOLNAR: Thank you.

Any comments, changes? (no response)

If not, we’ll take a vote on that.

MR. SOLECKI: Motion to approve the minutes.

MS. MOLNAR: Yes.

MR. SOLECKI: It’s approved.

MS. MOLNAR: Do you have to take a roll?
MR. SOLECKI: Take a vote?
MS. MOLNAR: Yes.
MR. ANNESE: Let’s have a voice vote.
MR. SOLECKI: Voice vote? All ayes? (affirmative responses)
Thank you.
MS. MOLNAR: Any nays? (no response)
Okay, our next item is the Fiscal 2013 capital requests.
I believe, Mr. Annese, you had a question.
MR. ANNESE: Madam Chair--
Let’s see if I can turn on my machine here. (referring to PA microphone)

MS. MOLNAR: It’s not working.
MR. ANNESE: Okay, now we’re good.

Madam Chair, before we go on to the various departments, when I was going over the requests I noticed we have an awful amount of roof problems this year, more than we ordinarily have. And I don’t believe our roof fund would be big enough to cover all these requests that we have. Roof leaks are a debilitating problem. They deteriorate a building, they create morale problems for people. And I was wondering if we could perhaps have a special appropriation in the budget for our roof fund to take care of all these problems that we have with roofs.

Now, through you, Madam Chair -- or anyone who you would like to designate to answer that question.

MS. MOLNAR: Any comments from our staff?
MR. SOLECKI: I can tell you that we do have a separate fund just for roofs. There is probably about $2 million in that fund right now.
Typically that fund receives replenishment when the State sells its surplus real property assets. There hasn’t been many assets sold recently. So, yes, your point about perhaps making a capital recommendation to provide some additional money into the roof fund is a good one. You’re right, we do have a lot of roofs. We’re in the process of ranking the most urgent. And I think that’s something we’ll be able to provide to you -- a priority listing of the roofs that need to be taken care of -- by the time we sit down in early December to generate our recommendations.

MR. ANNESE: Okay. Thank you.

MR. SOLECKI: While I have the mike, I just want to let the members know that we have representatives from several departments here to answer any questions you might have about their capital requests.

From Corrections we have Carmella Elmer, Bruce Hauck, and Melinda Haley, along with some other operational staff. From DEP we have Dave Barth and Rich Cubberley. From Human Services-- Is Katherine Fling in the room? (no response) I don’t see Human Services yet. They may be running a little late. If so, maybe we’ll skip their review until they arrive.

MS. MOLNAR: Which department is that?

MR. SOLECKI: That’s the Department of Human Services.

From Interdepartmental, we have a contingency headed up by Guy Bocage to discuss your interdepartmental questions. From OIT we have Gloria Broeker and Hagen Hottmann -- the two in the back of the room.

That being said, I think we’re free to start reviewing some of these capital requests.
MS. MOLNAR: Okay. Thank you.

The first department is the Department of Corrections.

I just want to note a few items. Priority 1: fire code violations. It does say *statewide*, but it appears the whole $2 million is for East Jersey. Item 3 also says *statewide*, but I believe it’s just for Bayside.

MR. SOLECKI: That’s correct.

MS. MOLNAR: And then Item 4 says *statewide*. I believe it’s strictly youth correction, Edna McMahon. (*sic*)

MR. SOLECKI: Mahon.

MS. MOLNAR: The rest seems to be statewide.

Any questions or comments from the Commission? (no response)

MR. SOLECKI: We have some folks from Corrections here. Maybe they can answer some of your questions.

MS. MOLNAR: Just Item 1-- We’ve heard testimony over the years on the East Jersey rotunda area because the facility is 150 years old, from my understanding. I suspect you’ve done some analysis as far as repairing this structure versus knocking the whole thing down since it is so old. Was a decision ever made? Has a decision been made to permanently keep this facility?

**ASSISTANT COMMISSIONER CARMELLA ELMER:** In the near future, yes, we are keeping this facility open. It has a significant number of cell spaces that the Department requires for housing its maximum- and high-medium inmates.

Carmella Elmer, Assistant Commissioner.
MS. MOLNAR: So there’s no discussion of building, on the property, another building.

ASSISTANT COMMISSIONER ELMER: Oh, no, no.

MS. MOLNAR: All right.

Any other questions? (no response)

If not, thank you for coming. (laughter)

The next department is the Department of Environmental Protection.

I had a question on Item 1. I was just curious if there is any Federal dollars for any of this flood control.

E. DAVID BARTH: Good morning.

My name is David Barth. I’m the Director of Budget and Finance for the Department.

The Department’s flood control program -- the request is for $12.1 million -- or $12.6 million, which is matched with $23 million in Federal money. This is to continue what is referred to as the HR6 program, which is the Water Resources Development Act and the Federal funding that comes under that Act.

MS. MOLNAR: Okay.

The other one is the -- the question I have is on underground storage tanks. I guess that’s Item 2 (sic). Item 2 -- $11 million (sic) is from the dedicated funds, and you’re asking for another $14 million (sic).

MR. ANNESE: Number 5 is--

MS. MOLNAR: Oh, I’m sorry. Item 5, yes -- remediation upgrade -- same thing though. Fourteen million is provided by the dedication of funds, and you’re asking for another $11 million.
My question is: People who own residences have submitted applications already, so you have a backlog of these -- of people wanting refunds for this?

MR. BARTH: Yes, that’s correct. And part of the focus of the identified need for additional funds, beyond what comes from the constitutional dedication, is to start addressing that backlog.

This year the fund, or the request against that piece of the CBT that funds the underground storage tank, dropped below $20 million. And the money that is annually allocated out of the CBT for both brownfields and underground storage tanks is split, with 55 percent of that share going to underground storage tanks to begin replenishing that component of the EDA fund. The other 45 percent still continues to go to brownfields. However, the backlog or the demand is approximately $47 million in requests for underground storage tank remediation funds. So what we’re trying to do is proposing not only the 55 percent -- the mathematics is that the 55 percent of the 25 percent of what comes in annually to the Department -- which equates to about $14 million -- is not enough to begin addressing that. What we’re asking for is for another $11 million to provide $25 million in total for underground storage tank remediation.

MS. MOLNAR: So the $47 million in requests are all the applications from homeowners. You added them all up.

MR. BARTH: Right. That is the current demand that we have for not only homeowners -- it’s all remediation. A component of that is homeowner tax.
MS. MOLNAR: Now, if someone submitted -- a homeowner submitted an application to you in January of this year, they would probably not get any funds for a good two years.

MR. BARTH: When you say January -- January of 2011, right?

MS. MOLNAR: Yes.

MR. BARTH: What we’re trying to do is ensure that we can fund them within the next fiscal year. Because in Fiscal Year ’12 -- halfway through January ’11 -- the fund was below the $20 million threshold. It was down to about $10 million. So that what is being made available this year is not enough to address the full range of what’s out there as a current demand.

MS. MOLNAR: So a homeowner could expect payment then in about two years?

MR. BARTH: I can provide to the committee, through the Chair, the specific details as to when a homeowner, if they submitted an application in January, could expect to see funding and things.

MS. MOLNAR: All right. But based on your experience, it’s--

MR. BARTH: I’m not that close to the process as the applications are coming in and recommended for funding, and the timing. But I can provide that through the Chair.

MS. MOLNAR: Do we fund 100 percent? If they ask for $20,000, we give them the whole $20,000?

MR. BARTH: I don’t know. I don’t know the specifics, so I will find that out for you.

MS. MOLNAR: All right. Thank you.

MS. PRAMUK: I have a question.
MS. MOLNAR: Sure.

MS. PRAMUK: Could you give me -- could you give the Commission a breakdown between what is the homeowners’ portion of that $47 million, and what the other is?

MR. BARTH: Yes, certainly.

MS. PRAMUK: Thank you.

MS. MOLNAR: That’s a good question.

Any other questions or comments? (no response)

Let me make sure I have nothing.

That’s all I had.

If not, thank you for coming.

Let’s see, Human Services -- do you want to skip over that or not?

MR. SOLECKI: Well, after Environmental Protection we have Higher Education.

MS. MOLNAR: Oh, I crossed them off. We’re not doing them today, right?

MR. SOLECKI: We do not have their request yet, no.

MS. MOLNAR: Okay.

MR. SOLECKI: Oh, it looks like the folks from the Department of Human Services are here, over there on the right.

If you want to raise your hands.

We have Chris Bailey, Katherine Fling. They’re going to answer any questions you have with the Human Services requests.

MS. MOLNAR: It looks like there are two requests, Priority 1 and 2.
Any questions for Human Services on their requests? (no response)

MR. STRIDICK: I just appreciated their analysis of all the numbers and the paybacks. They answered all my questions.

MS. MOLNAR: Yes, it was excellent.

Thank you. Great presentation.

Thank you.

Okay. Thank you. We’ll move on to the next -- Interdepartmental.

Is that next?

MR. SOLECKI: Yes.

MS. MOLNAR: That would be where it says Department of the Treasury? Is that--

MR. SOLECKI: No.

MS. MOLNAR: Oh, that’s OIT.

MR. SOLECKI: It’s at the end of the document. It says Interdepartmental Accounts.

MS. MOLNAR: Okay. Here it is, Interdepartmental--

You said the Department of-- Who is here on behalf of--

MR. SOLECKI: We have Guy Bocage and several other members from the Division of Property Management and Construction.

MS. MOLNAR: I just had one question on the Executive State House exterior. I thought that was done when we renovated the whole State House Complex.

G U Y  C.  B O C A G E: There are multiple projects that have been--

Can you hear me? (referring to PA microphone)
There are multiple projects that have been requested, and some are in the process of being completed. However, there are a number that still have yet to be addressed.

There is so much work that needs to be done on the State House that over the course of time it was best understood and, I think, presented as they couldn’t do everything at the same time just because of the extensive dollar value. So different projects were broken up and submitted separately.

MS. MOLNAR: So it has not been done.
MR. BOCAGE: Correct.
MR. SOLECKI: Some things have been done so far.
MR. BOCAGE: Some work has been done. There is still a significant amount of work that needs to be done.

MS. MOLNAR: The other one -- Priority 4: DEP building façade restoration. The building is, like, 24 years old, I guess.

Is this something structural from Day 1, or is it just--

MR. BOCAGE: Not from Day 1, but over the course of time. The façade and the fasteners that are holding the façade to the building are starting to give way. So if you were to stand outside and take a look up, you can actually see where parts of the façade are lifting off. And in some cases we’re very concerned that if they loosen up any more, they’re going to be coming down, and these are not light-weight structures.

MS. MOLNAR: I guess the same thing on Priority 7. The building was built in 1990 -- causing masonry distress.

MR. BOCAGE: Correct.
MS. MOLNAR: Do we use the same architect for all these buildings?

MR. BOCAGE: No, we do not.

MS. MOLNAR: We don’t. Okay.

Any questions or comments?

Mr. Stridick.

MR. STRIDICK: Just in defense of architects, since I am one, (laughter) it’s probably more of a function of deferred maintenance or whether water infiltration-- And then the fasteners, more or less for lack of a better word, become rusted and then expand, and then that’s what is actually (indiscernible) the precast panels.

MS. MOLNAR: I see.

MR. STRIDICK: So it’s more of a--

And, again, I’m not putting words in your mouth. But it’s probably more of a maintenance -- from what I’m reading here, more of a maintenance issue with water getting into the building. And water, as Mr. Annese has said earlier, is a major culprit of so many bad effects on any structure.

MS. MOLNAR: So when they design a building they don’t put leaders and gutters like a house. The water just falls over the side of the building?

MR. STRIDICK: No, water is caught on the roof, and then there actually are leaders and gutters -- and maybe they’re more internal than you would have on your house. But if water is-- Just like on your house, if water is getting into the façade surface and getting into that wall, then you will see some damage; just as if you would have a roof leak itself
on a gabled roof -- that water will travel down and then do damage some place.

The very first thing you learn in architecture school: To be a good architect -- not a great architect, but a good architect -- is to keep the building up and keep the water out. Those two things will make you a decent architect.

MS. MOLNAR: It just seems odd. A lot of our buildings are having major water issues. There is no way to redesign these buildings in the future, when we build new buildings, to prevent this?

MR. STRIDICK: There are ways of-- The main thing is to keep the water out. But, again, a building is in constant motion. There is convection and-- Buildings move all the time, materials degrade in the sun and the weather itself, and then all of a sudden there is just that one little crack. And if there is just one little opening, water will find it and then get into the building.

MS. MOLNAR: Yes.

Mr. Annese.

MR. ANNESE: I just want to follow up on the garage. The problems we’re having with the water -- is it as result of the floods we had a few years ago, or is it because of rain.

MR. BOCAGE: The rain is causing the Delaware River to rise. And because of the positioning of the garage -- it’s under the ground level -- the water is finding it’s way in. We do our best with pumps and other means to get the water out. But at some point in time we can’t keep up with what’s coming in, and it fills up with water.

MR. ANNESE: Okay. Thank you.
MR. BOCAGE: Sure.
MS. MOLNAR: It’s the same one, Item 2?
MR. ANNESE: No, 7.
MR. SOLECKI: It was 7.
MS. MOLNAR: Oh, 7 -- Item 7.
All right, any other questions or comments?
MR. STRIDICK: Yes, Madam Chair.
MS. MOLNAR: Yes.
MR. STRIDICK: Through you, I was just wondering--Sometimes it’s easier to see how priorities are arranged in these packages. And yours are not necessarily life-safety issues -- in some cases they are -- but they’re mostly maintenance and those kinds of issues.

I was thrilled to see the Ashby Building, the DCA building, where I have a home (laughter) is the Number 1 priority. I move around buckets a lot.

But I was just wondering, how do you arrange or how did you decide your priority system?

MR. BOCAGE: Basically, I speak with my staff. We address a lot of these on a day-to-day basis. And over the course of time, depending upon -- and as you mentioned, life-safety issues come first; and then it’s matters of how many dollars we are putting into these things just to maintain them so we can get by -- talking to the people in those specific buildings and getting their input and feedback. And then we sit down. And as we go through this, we rank these.

MR. STRIDICK: Okay. Great. Thanks.
MS. PRAMUK: I have a question about statewide capital projects: Priority 8. The first two paragraphs there describe a situation in the Executive State House, which to me, I think, would warrant a higher priority than 8. It’s just my opinion. If somebody could speak to the fact that-- We’re talking about wood that’s 200 years old. The paragraph goes on -- the rhetoric explains that it would be -- that it is definitely a fire hazard of the, I would think, top degree.

MR. BOCAGE: It is.

MS. PRAMUK: Okay. Why is it Number 8?

MR. BOCAGE: I believe because over the course of time, as these have been submitted repeatedly, and repeatedly, and repeatedly we get feedback as well. And what we’re essentially hearing is that because of a number of different reasons, they don’t want us to go on and start to do all the work that’s being done in there. So over the course of time -- although it is a top priority -- things shift around. And we also have to look at things logically in terms of what we’re presenting and what we think we may be getting funding for.

My understanding is that over the past so many years, we’ve been coming in and asking for numbers like $40 million and we get a very small percentage of that. And that’s why a lot of these conditions continue.

MS. PRAMUK: Thank you.

MS. MOLNAR: As part of the-- I remember the discussion though. There was an issue about putting a wall up around the stairwell. And we all felt that would just ruin the whole building. I don’t know if that ties into the sprinkler system or not. Could they do the sprinkler system without inclosing the stairwell?
MR. BOCAGE: I’m not familiar with that discussion.

MS. MOLNAR: All right.

MR. BOCAGE: I mean, I would think you could put in a sprinkler system without putting up any additional walls. But there would be, obviously, a lot of work to take place that would be disruptive.

MS. MOLNAR: Okay.

Any other questions or comments?

Mr. Thomas.

MR. THOMAS: Thank you.

The first paragraph of that same item mentions $550,000 for a sprinkler system in the State House -- that the need was identified in 1975. Is this $550,000 part of an ongoing project, or is it a project that didn’t start?

MR. BOCAGE: No, it did not start.

MR. THOMAS: So the State House doesn’t have sprinklers?

MR. BOCAGE: In that portion.

MR. THOMAS: In that portion.

MR. BOCAGE: Correct.

MR. THOMAS: How long would that project take?

MR. BOCAGE: My estimation would be that it would take a better part of a year.

MR. THOMAS: A year. Okay.

I was just wondering why.

MR. BOCAGE: No, absolutely. It’s a big job, very big job. And a lot of things would have to be protected. Areas would have to be sectioned off. And we would also have to go through the procurement
process, bringing in all the appropriate parties to review -- you know, the Historical Commission, etc. -- to do all the necessary work. So it’s not even, if we got the go-ahead today, something we could get to immediately. The work would start, but not the actual physical construction.

MS. PRAMUK: Is the $550,000 -- is that 1975 numbers or today’s numbers?

MR. BOCAGE: Today’s numbers.

MS. PRAMUK: Thank you.

MS. MOLNAR: Wasn’t the rotunda restored, though, about 10 years ago above the stairwell?

MR. BOCAGE: I believe there was significant work done there. And why this was not included at the time I don’t know. It was before my time.

MS. MOLNAR: It seems odd. While you were doing the rotunda it would be the perfect time to do this work.

MR. BOCAGE: I agree.

MS. MOLNAR: I remember there was a big dedication. I was invited. All these big dignitaries were here.

MR. BOCAGE: Yes.

MS. MOLNAR: Okay. Interesting.

Any other questions or comments? (no response)

Thank you for coming.

MR. BOCAGE: Thank you.

MS. MOLNAR: The next item I have is the Transportation Trust Fund and Motor Vehicle Commission.

I don’t believe anyone is here from--
Is anyone here from Motor Vehicle?

MR. SOLECKI: No.

MS. MOLNAR: Item 101 -- it’s on page--

MR. SOLECKI: Page 1 of 3.

MS. MOLNAR: Yes. I was curious about the age of the building. Does anyone know how old this building is?

MR. SOLECKI: I can find out.

MS. MOLNAR: All right.

Now, Item 1 -- Transportation Trust Fund -- it says it provides capital maintenance assistance to New Jersey Transit. Now, I take New Jersey Transit to Newark. Raritan Valley -- Track 5 -- the train pulls to the front of Track 5 for you to get on when you go home. And 16 of the lights -- can-shaped lights -- on Track 5 are totally not working. They’re not on at all, and that’s where we board. So it’s very dark.

I’m wondering, if we’re going to approve this request, if someone could ask New Jersey Transit if they could illuminate 8 of the 16. (laughter) I mean, it is a hazard. That would be nice -- Track 5. Thank you so much. (laughter) I appreciate that.

Any questions or comments? (no response)

If not, we’ll move along to OIT.

MR. SOLECKI: And that’s in the section that’s called Treasury, because OIT is in, but not of, Treasury.

MS. MOLNAR: Okay. Thank you.

MR. SOLECKI: Which is after Transportation but before Interdepartmental.

MS. MOLNAR: Okay.
I guess to stay current with all the technology, we have to keep -- it’s a moving target. We have to keep upgrading our systems.

GLORIA BROEKER: Gloria Broeker, from OIT.

You’re exactly correct, Chair.

MS. MOLNAR: So you’re going to be here every year. All the states are just constantly upgrading to meet the demand.

You don’t generate fees anywhere? There’s no revenue at all?

MS. BROEKER: No, we do not.

MS. MOLNAR: Okay.

So this has to basically come out of our general operating -- out of our tax dollars. I’m not sure any of this could be bonded.

Any questions or comments?

MR. ANNESE: All right, let me ask the inappropriate question. (laughter) Could you translate this into common language that ordinary people can understand?

MS. BROEKER: I’ll do my best. (laughter)

So one of the requests is for, strictly, reinvestment -- continue to address organic growth associated with all of the platforms that applications are hosted upon. And agencies are undergoing a significant modernization effort in order to deliver better services, either through the internet or through voice portal applications. And there is a common set of equipment that needs to be installed in order to support not only the continuation growth, but all new applications, such as Matrix, CASS within Human Services. And there is just a continual effort to invest in the infrastructure for technology refresh, as well as to support all of the agency demands.
MR. ANNESE: So are there major projects that you’re -- as far as improving the services you’re giving the state or the people? Are there any major projects that you have to do yet, on your radar screen?

MS. BROEKER: We have significant major projects investing in the local area network within the data centers themselves. And that’s infrastructure that supports the transmission of the data throughout all of the buildings within State government for all of the employees, as well as for citizens’ access. There are a significant amount of investments associated with storage -- additional digital storage requirements for making information more available, putting more things less paper-based and more digitally. That has a significant impact on the storage capacity requirements within the facilities. In addition to making sure that the server platforms for all of these applications are continuing to grow, and grow in functionality and capabilities for the citizens, we need to invest in additional server infrastructure. So we’ve identified specific areas for us to invest in to accommodate agency requirements.

Now, we do have some additional information that we can break down. And through the Chair, we can provide that level of detail.

MS. MOLNAR: Now, for instance, the Department of Taxation -- everyone filing their tax return online. Where is all this backed up -- at Taxation, or do you have an off-site location?

MS. BROEKER: Most of the tax systems reside within an enterprise data center. And that data is backed up at the disaster recovery site, OARS, within the State.

MS. MOLNAR: Which is not at Taxation, it’s elsewhere.

MS. BROEKER: That’s correct.
MS. MOLNAR: Okay.

Good question, Mr. Annese.

Any other questions or comments? (no response)

If not, thank you for shedding some light on the issue.

MS. BROEKER: My pleasure.

MS. MOLNAR: Okay. Now, I believe that’s all of our departments.

Our next meeting will be having the Debt Report. I appreciate Mr. Thomas, and Rosemary, and Jerry Traino being here. But I believe on that date the actual Senators and Assembly people have to be here to vote on that.

We do not have a staff that does the Debt Report. We have to rely on Treasury. So we should-- It pretty much should be confidential until the day of the presentation, is my understanding.

MR. SOLECKI: Yes.

MS. MOLNAR: And then on that day it’s released to the public.

And what departments will we be doing on the 2nd? Do we have any departments?

MR. SOLECKI: I think we’ve covered all of them in these two meetings, so I don’t think there will be any other departments that we need to review at this point.

MS. MOLNAR: Okay. And it’s my understanding Higher Ed will be coming next year. They’re not prepared this year. They’re studying the issue right now.
Also, we'll be making our recommendations at that time, on the 2nd, based on our staff recommendations.

Any comments?

Mr. Stridick.

MR. STRIDICK: I was just -- your pun of Higher Ed is studying the-- I thought that was-- I didn’t think it was an intended pun.

(laughter)

MS. MOLNAR: No pun intended.

All right, if not, we’ll see you on the 2nd.

Meeting adjourned.

(MEETING CONCLUDED)